



**A PROPOSED REFERENCE MODEL  
FOR THE DEPLOYMENT OF AN INTEGRATED  
AI SYSTEM IN A LARGE ONCOLOGY CENTER UNDER  
THE EU AI ACT AND MDR  
PART I: STRATEGIC & OPERATIONAL FRAMEWORK**

*Mateusz Dąbkowski<sup>1</sup>, Dominik Wawrzuta<sup>2</sup>, Ewelina Żarłok<sup>3</sup>,  
Andrzej Jankowski<sup>4</sup>, Lech Polkowski<sup>5</sup>, Andrzej Skowron<sup>6</sup>,  
Piotr Artiemjew<sup>7</sup>*

<sup>1</sup>ORCID: 0000-0002-5862-9747

<sup>2</sup>ORCID: 0000-0002-0846-8906

<sup>3</sup>ORCID: 0000-0002-9949-3460

<sup>4</sup>ORCID: 0000-0002-0725-6354

<sup>5</sup>ORCID: 0000-0002-6990-3959

<sup>6</sup>ORCID: 0000-0002-5271-6559

<sup>7</sup>ORCID: 0000-0001-5508-9856

<sup>1,2</sup>Maria Skłodowska-Curie National Research Institute of Oncology (NIO-PIB), Poland

<sup>3</sup>Revelva Concept, Poland

<sup>4,5,7</sup>University of Warmia and Mazury in Olsztyn (UWM), Poland

<sup>6</sup>Polish Academy of Sciences (PAN), Poland

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**Abstract**

Large-scale deployment of AI in oncology is no longer a question of algorithmic performance alone, but of system-level safety, accountability, interoperability, and regulation-aware governance. This Part I proposes a deployment- and governance-oriented reference model for an integrated

Correspondence: Andrzej Jankowski, Katedra Metod Matematycznych Informatyki, Wydział Matematyki i Informatyki, Uniwersytet Warmińsko-Mazurski w Olsztynie, ul. Słoneczna 54, 10-710 Olsztyn, e-mail: andrzej.jankowski@uwm.edu.pl

AI platform in a large oncology center, explicitly shaped by the constraints of the EU AI Act and the Medical Device Regulation (MDR).

The paper distills and generalizes nearly one year of practical pre-deployment experience from the OnkoBot project, including the development of preparatory mock-ups and proof-of-concept prototypes for multiple subsystems (Table 1). No clinical studies or clinical deployments of these prototypes have been conducted at this stage; rather, the artifacts are used here as an experience-grounded basis for specifying auditable prerequisites, responsibilities, and decision gates.

As concrete engineering deliverables, Part I provides (i) a reference architecture outline for the OnkoBot-style integrated platform (Section (OnkoBot Reference Architecture Outline: The AMAC Framework)) and (ii) a reference deployment pathway supporting controlled rollout from preparation through pilot and integration to compliance-oriented operation (Section (Reference Deployment Pathway)). These foundations are a necessary precondition for the more technical and formal developments addressed in Part II and Part III. While the model supports compliance-oriented deployment, it does not by itself establish regulatory compliance or clinical effectiveness, which remain validation-driven, site-specific outcomes.

## Introduction and Context

Large-scale deployment of AI in oncology increasingly depends not only on algorithmic accuracy, but on system-level safety, accountability, interoperability, and regulation-aware governance. In large oncology centers, AI solutions are introduced into complex socio-technical environments that combine heterogeneous IT infrastructures, evolving clinical workflows, and strict regulatory constraints under the EU AI Act and the Medical Device Regulation (MDR). As a result, the central challenge is no longer how to design isolated AI models, but how to deploy, govern, and evolve integrated AI platforms in a controlled, auditable, and compliance-oriented manner.

This paper proposes a deployment- and governance-oriented *reference model* for such platforms, understood as a structured combination of (i) a reference architecture outline, (ii) a reference deployment pathway with explicit decision gates, and (iii) a set of auditable pre-requisites, roles, and responsibilities. The model is grounded in nearly one year of practical, pre-deployment experience from the OnkoBot project, including the development of preparatory mock-ups and proof-of-concept prototypes for multiple subsystems. Importantly, these artifacts were created during a preparatory phase; no clinical studies or clinical deployments are reported in this Part I. Instead, the experience serves as an engineering and governance basis for generalizing architectural boundaries, deployment prerequisites, and operational responsibilities.

This paper was motivated by and abstracted from an extensive internal project charter developed jointly by NIO-PIB and UWM within a formal Letter of Intent (DĄBKOWSKI et al. 2025). The scope of this work is system-level deployment principles, safety-by-design mechanisms, and measurable operational indicators. Table 1 presents OnkoBot's main functional subsystems and the current status of work on mock-ups and prototypes.

**Position within the three-part series.** This article constitutes **Part I** of a three-part series. Part I establishes the foundational scope, definitions, architectural outline, and deployment pathway that are a *necessary precondition* for the more technical and formal developments addressed in Part II and Part III. In particular, Part II focuses on formal and algorithmic mechanisms for trust, evaluation, and decision

gating, while Part III addresses extended validation, monitoring, and evolution under real-world operational constraints. Without the reference layer introduced here, such developments would lack a stable system-level context.

**Contributions.** The main contributions of this Part I are:

- a deployment- and governance-oriented reference architecture outline for an integrated AI platform in a large oncology center (Section (OnkoBot Reference Architecture Outline: The AMAC Framework));
- a reference deployment pathway supporting controlled rollout from preparation through pilot and integration to compliance-oriented operation (Section (Reference Deployment Pathway));
- identification of auditable prerequisites, roles, and responsibilities, including human-in-the-loop (HITL) and Clinical Evaluation and Monitoring Activities, as first-class elements of the reference model;
- a case-guided instantiation grounded in nearly one year of pre-deployment OnkoBot experience, based on preparatory mock-ups and proof-of-concept artifacts (Table 1), explicitly non-clinical and non-normative.

Table 1  
OnkoBot subsystem portfolio and proof-of-concept artifacts (illustrative, non-normative)

Subsystem	Primary purpose	Current PoC artifacts	Technical emphasis (interfaces / risk / governance)
OnkoBot.P	Patient/caregiver informational support	P1–P3 mock-ups/prototypes	Strict audience policies; safe templates; higher gating thresholds; provenance enforcement; HITL for high-risk queries.
OnkoBot.L	Clinician decision-support and workflow acceleration	L1–L4 mock-ups/prototypes	High-risk; interoperability dependence; OnkoTrust gating and HITL-first operation; traceable evidence.
OnkoBot.E	Education and adoption enablement	E1 prototypes	Sandbox and curriculum; controlled simulations; produces evaluation artifacts; supports safe usage patterns.
OnkoBot.B	R&D backbone for AI/ KR methods	B1–B3 concept/prototype work	GraphRAG/KR pipelines; method evaluation; quantitative models; supports validated modules.
OnkoBot.K	Care coordination workflow support	Concept and early design work	Workflow integration; conservative policy-driven behavior due to operational impact.
OnkoBot.A	Audit, quality, and safety control	A1–A6 mock-ups/prototypes	Operational home of OnkoTrust: execution/auditing, regression tests, monitoring, incident workflows.
OnkoBot.D	Pathway analytics and organizational KPIs	Early planning work	Data pipelines and governance; aggregated analytics with strict interpretation constraints.

**Novelty.** The novelty of Part I is the operationalization of EU AI Act/MDR constraints into a minimal, auditable online/offline governance contract (AMAC) and a phase-gated deployment pathway applicable to integrated oncology AI platforms.

**Paper roadmap.** Section (System Assumptions and Requirements for Large Oncology Centers) introduces system assumptions and requirements characteristic of large oncology centers. Section (Socio-Technical Readiness as a Deployment Prerequisite) addresses socio-technical challenges, organizational readiness, and human-in-the-loop aspects. Sections (Case-Guided Instantiation: OnkoBot) and (OnkoBot Reference Architecture Outline: The AMAC Frame-work) present the OnkoBot case-guided instantiation and the resulting reference architecture outline. Sections (Transferability to Smaller Centers) and (Reference Deployment Pathway) discuss transferability considerations and the reference deployment pathway. Finally, Sections (Discussion and Limitations)–(Further Research Directions) summarize limitations, conclusions with pointers to Parts II and III, and directions for further research.

For an alphabetically ordered list of abbreviations, see Annex A (Table 2).

Table 2

List of abbreviations used in this interdisciplinary paper (informatics, clinical oncology, governance, and regulation)

Abbreviation	Meaning / explanation	
	1	2
AGL	Actionable Granular Logic (formal specification / verification option used in the paper).	
AI	Artificial Intelligence.	
AI Act	EU Artificial Intelligence Act: Regulation (EU) 2024/1689.	
AMAC	MedAdvisor AI Collective (reference architecture paradigm in the paper).	
AI/KR	Artificial Intelligence / Knowledge Representation.	
AMAM	Analytics Maturity Assessment Model (HIMSS).	
CEMA	Clinical Evaluation and Monitoring Activities.	
EU	European Union.	
GraphRAG	Graph Retrieval-Augmented Generation (RAG with graph-structured retrieval/provenance).	
HIMSS	Healthcare Information and Management Systems Society.	
HIS	Hospital Information System.	
HL7	Health Level Seven (healthcare interoperability standards organization).	
HTL	Human-in-the-Loop (formal human oversight workflow with auditable artifacts).	
ID	Identifier (generic; e.g., patient ID, encounter ID, evidence ID).	
IEC	International Electrotechnical Commission (standards body).	
IEC 62304	Medical device software lifecycle processes standard.	
LIS	Laboratory Information System.	
LLM	Large Language Model.	
mCODE	minimal Common Oncology Data Elements (oncology data model on FHIR).	
MDR	Medical Device Regulation: Regulation (EU) 2017/745.	
NIO-PIB	Maria Skłodowska-Curie National Research Institute of Oncology (Poland).	

cont. Table 2

1	2
NIST	National Institute of Standards and Technology (USA).
OnkoTrust	Trust layer concept in the paper (risk-aware gating, contradiction/grounding checks, escalation).
PACS	Picture Archiving and Communication System (imaging storage/retrieval).
PAN	Polish Academy of Sciences.
PoC	Proof of Concept.
QUANT	Quantitative/statistical consistency-check services (as defined in the reference architecture).
RAG	Retrieval-Augmented Generation.
RIS	Radiology Information System.
RIS/PACS	Combined reference to radiology workflow system and imaging archive.
RMF	Risk Management File (ISO 14971 artifact) or Risk Management Framework (context-dependent; disambiguated in text where used).
SAIF	Secure AI Framework (Google; referenced as a security framework).
SaMD	Software as a Medical Device (regulatory concept; often used in practice for MDSW).
UWM	University of Warmia and Mazury in Olsztyn (Poland).
XAI	Explainable AI (explainability methods / requirements).

## System Assumptions and Requirements for Large Oncology Centers

This section specifies the system assumptions that underlie the proposed reference model. These assumptions are not presented as descriptive background, but as *explicit deployment prerequisites* that must be verified before advancing through successive stages of the deployment pathway introduced later in this paper. Failure to satisfy non-negotiable assumptions blocks progression beyond preparatory or pilot phases and requires corrective organizational or technical action.

**Scope and hierarchy of assumptions.** The reference model is intentionally scoped to *large oncology centers*, characterized by complex multi-specialty clinical workflows, heterogeneous IT infrastructures, and sustained regulatory oversight. Accordingly, assumptions are organized into two categories: (i) *non-negotiable prerequisites*, required for any compliance-oriented deployment of an integrated AI platform, and (ii) *context-dependent assumptions*, which may be adapted based on institutional scale, maturity, and resource constraints. This distinction enables later transferability analysis without weakening baseline safety and governance requirements.

**Non-negotiable organizational and governance prerequisites.** At an organizational level, deployment assumes the existence of clearly assigned ownership for AI governance, including decision authority over model updates, deployment gates, and escalation procedures. Explicit roles for clinical experts,

IT personnel, and compliance stakeholders must be defined, together with auditable processes for approval, documentation, and accountability. Human-in-the-loop (HITL) oversight is treated as a mandatory capability rather than an optional safeguard: qualified personnel must be available to review, override, or suspend AI-supported outputs whenever predefined conditions are met or exceeded.

**Technical and interoperability requirements.** From a system perspective, the reference model assumes a baseline level of IT interoperability and operational maturity. This includes stable interfaces for data exchange, explicit separation of offline training and evaluation environments from online clinical operation, version-controlled deployment and rollback mechanisms, and centralized logging that supports traceability and auditability. These requirements do not prescribe specific technologies, but define functional conditions that must be satisfied for safe integration into clinical workflows.

### Interoperability Requirements and Operational Continuity.

Interoperability is a first-order feasibility determinant for integrated AI systems in large oncology centers. In practice, such systems must interface with hospital information systems and electronic documentation modules (HIS/EDM), radiology information systems and imaging archives (RIS/PACS), laboratory information systems (LIS), and a variety of specialized oncology subsystems. These environments are typically heterogeneous and partially legacy. Consequently, interoperability should not be treated as an incidental integration task, but rather as a *dedicated subsystem* with explicit security boundaries, reliability mechanisms, and governance.

As a pragmatic baseline in typical European hospital IT landscapes, the interoperability layer often needs to handle HL7 v2/v3, FHIR, and DICOM/DICOMweb; the reference model remains implementation-neutral and does not mandate specific technologies.

Core functions include protocol translation, schema validation, policy enforcement (authentication, authorization, consent management, audit logging), and quality gates that prevent malformed or semantically inconsistent data from propagating into AI-supported workflows. Operational reliability mechanisms – such as bounded retries, dead-letter queues, and reconciliation jobs – are required to ensure predictable behavior under load and failure conditions.

Operational continuity further requires that the integrated AI platform degrades gracefully under partial failures. Temporary unavailability of upstream systems, delayed data feeds, or subsystem outages should not result in silent failure or undefined system behavior. End-to-end observability, including correlation identifiers across system boundaries, is assumed to be available to support auditing, incident response, and post hoc analysis of AI-assisted decisions.

**Oncology-Specific Interoperability Profiles.** Beyond generic HL7/FHIR and DICOM interfaces, oncology workflows benefit from domain-specific interoperability profiles that standardize data elements and clinical semantics across institutions. In particular, the mCODE initiative provides a structured oncology data model built on FHIR, enabling consistent representation of cancer diagnoses, staging, treatments, and outcomes. At the European level, the HL7 Europe Cancer Common Implementation Guide offers guidance on representing oncology concepts within FHIR-based exchanges.

The reference model assumes compatibility with such oncology-specific profiles where available. While local adaptations and extensions are often unavoidable, alignment with shared profiles improves portability, reduces integration friction, and supports secondary uses such as quality assessment and cross-institutional evaluation. Typical interoperability failure modes and corresponding mitigation artifacts are summarized elsewhere in this article to emphasize that interoperability is an ongoing operational concern rather than a one-time engineering effort.

**Regulatory framing as system requirements.** Regulatory obligations under the EU AI Act and MDR are translated here into system-level requirements rather than legal claims. In particular, requirements for traceability motivate comprehensive logging and documentation artifacts; requirements for human oversight motivate explicit HITL roles and escalation paths; and lifecycle obligations motivate gated deployment, controlled change management, and post-deployment monitoring. The reference model is designed to support such compliance-oriented deployment, while recognizing that formal conformity assessment and clinical validation remain site-specific activities. Table 4 presents selected standards and regulations relevant to the proposed reference model.

**Assumptions and deployment pathway integration.** All assumptions introduced in this section are explicitly checked and enforced through decision gates in the reference deployment pathway presented in Section (Reference Deployment Pathway). Their role is therefore operational rather than descriptive: they determine whether a system may progress from preparatory work to pilot studies, integration, and compliance-oriented operation, or whether remediation is required before further deployment steps are permitted.

These assumptions are *regulation-informed but implementation-neutral*: they translate EU AI Act and MDR obligations – and the engineering expectations reflected in relevant ISO standards – into system-level prerequisites without prescribing particular technologies or organizational realizations. Detailed article-level mappings to the EU AI Act, MDR, and specific ISO clauses are intentionally outside the scope of Part I and are addressed in later parts and supporting materials, once the foundational reference architecture and deployment pathway introduced here are fixed.

Table 4

Non-normative reference mapping of selected standards and regulations relevant to the proposed reference model

Standard / Regulation	Primary focus	Relevance to Part I
EU AI Act	Governance of high-risk AI systems, role separation (provider/deployer), and documentation and oversight obligations	Provides the governance framing for deployment-first design and accountability assumptions, without legal interpretation or conformity claims.
MDR (Regulation (EU) 2017/745)	Regulatory framework for medical devices and software as a medical device (SaMD)	Motivates lifecycle discipline, risk awareness, and documentation readiness for AI-supported medical software, without asserting device classification or compliance.
ISO 14971	Risk management for medical devices	Informs the identification of clinical risk hotspots, hazard analysis, and the linkage between risks and mitigation artifacts in the reference model.
IEC 62304	Software lifecycle processes for medical device software	Guides assumptions regarding controlled evolution, versioning, maintenance, and change management of AI assistants.
ISO 13485	Quality management systems for medical device organizations	Provides organizational context for roles, responsibilities, and documented processes, without implying certification or QMS implementation.
ISO 27001 / ISO 27799	Information security management and protection of health information	Supports assumptions related to secure interoperability, auditability, and operational continuity in integrated AI platforms.
GDPR (Regulation (EU) 2016/679)	Personal data protection, lawful processing, and data subject rights	Constrains data governance, access control, consent/authorization practices, and auditability for patient-related data flows in CEMA-enabled systems.

## Socio-Technical Readiness as a Deployment Prerequisite

The deployment of AI systems in large-scale oncology centers is fundamentally a socio-technical transformation. Beyond algorithmic performance, the success and safety of the clinical mission depend on the alignment of human roles, organizational culture, and technical governance. This section operationalizes “organizational readiness” through quantifiable metrics and structured maturity levels, treating these factors as enforceable deployment prerequisites rather than contextual background.

## The Centrality of Human Factors and Common Institutional Barriers

Even when AI models demonstrate high technical performance, systemic failures frequently arise from misaligned roles, opaque governance, or inadequate organizational readiness. In the context of Central and Eastern European (CEE) healthcare institutions, specific socio-technical barriers are particularly pronounced and can critically impede AI initiatives if not proactively managed:

- **Lack of Executive Sponsorship:** Insufficient “anchoring” of the project within the organization’s top management, leading to resource constraints and strategic misalignment.
- **Motivation and Incentive Gaps:** Low engagement among clinical staff due to misaligned incentives, perceived threat to professional autonomy, or lack of visible benefit.
- **Communication and Silo Breakdowns:** Poor information flow and collaboration barriers between clinical, technical, administrative, and compliance departments.
- **Competency and Digital Literacy Gaps:** A misalignment between the required skills for AI-augmented workflows and the current capabilities of the workforce.

To navigate these complexities, this reference model adopts principles of socio-technical systems engineering. We refer to the Basic Principles of CSE Project Development (BPCD) as a non-normative but practical framework for governing the substantial organizational change inherent in AI-driven clinical transformation (JANKOWSKI 2017).

## Socio-Technical Readiness Levels (STRL)

To provide a structured, auditable path for organizational preparation, we introduce Socio-Technical Readiness Levels (STRL). This scale ensures that the organizational environment matures in parallel with the technical infrastructure. Progress through the subsequent deployment pathway (Section (Reference Deployment Pathway)) is conditional upon reaching specific STRL milestones.

- **STRL 1 (Initial):** AI awareness exists at an individual level, but roles and responsibilities are ad-hoc and undocumented. No formal governance structure is in place.
- **STRL 2 (Defined):** Governance ownership is formally assigned (e.g., a designated AI Steering Committee). Basic AI literacy and SaMD safety training programs for clinical staff are defined and implemented.

- **STRL 3 (Managed):** Formal Human-in-the-Loop (HITL) roles and escalation paths are documented and verified through drills. Interoperability protocols with key hospital systems (HIS/RIS) are established and operationally tested.
- **STRL 4 (Predictable):** Processes for monitoring and mitigating automation bias are active. Key Performance Indicators (KPIs) for AI safety, clinician burden, and system performance are regularly collected and reviewed by governance bodies (e.g., monthly).
- **STRL 5 (Optimizing):** The feedback loop is closed. Insights from Clinical Evaluation and Monitoring Activities (CEMA) and end-user feedback directly and systematically inform the iterative evolution of the platform, its workflows, and training programs.

## Quantitative Readiness Metrics and the AI Ambassador Program

To satisfy the EU AI Act requirements for human oversight (Art. 14) and institutional accountability, the reference model mandates the tracking of specific, quantifiable Socio-Technical KPIs. These metrics must be verified at each decision gate in the deployment pathway. Table 7 provides examples of such mandatory indicators. To actively mitigate the institutional barriers identified in Section (The Centrality of Human Factors and Common Institutional Barriers),

Table 7  
Exemplary Socio-Technical Readiness Metrics for Deployment Gate Review

Metric ID	Indicator	Threshold for Gate Passage	Rationale & Measurement Method
M-SOC-01	Stakeholder Alignment Index	> 85% positive engagement	Survey of clinical department heads regarding project goals, governance, and expected impact.
M-SOC-02	AI Literacy & Safety Certification	100% completion for HITL roles	Verifiable completion of mandatory training on SaMD fundamentals, limitations, and safety procedures.
M-SOC-03	Mean Escalation Response Time	< 5 minutes for high-risk triggers	Measured from system alert to clinician acknowledgment in the HITL interface during readiness drills.
M-SOC-04	Automation Bias Factor	< 0.15 (15% uncritical acceptance)	Rate of uncritical acceptance of seeded, simulated AI errors in controlled testing scenarios with clinical staff.
M-SOC-05	Audit Trail Completeness	100% of pilot interactions	Percentage of AI-assisted decisions in the pilot phase with a complete, retrievable log of input, context, evidence, and outcome.

the model institution- alizes an **AI Ambassador Program**. This program designates respected clinical champions and operational facilitators who:

- Bridge communication between technical teams and clinical units.
- Lead peer-to-peer training and change management efforts.
- Gather and channel frontline feedback to the governance committee.
- Model safe and effective use of the AI system in daily practice.

## Operationalizing Human-in-the-Loop (HITL) Oversight

Human oversight is operationalized not as a passive fail-safe but as an active, integral component of the workflow with defined triggers and artifacts. The system architecture (see Section (OnkoBot Reference Architecture Outline: The AMAC Frame-work)) is designed to enforce HITL interception based on explicit Escalation Triggers. Table 3 defines these triggers and the corresponding auditable artifacts that must be generated.

The effectiveness of these triggers and the vigilance of HITL personnel are validated through periodic “Red Teaming” exercises, where synthetic failures and edge cases are introduced into the test system.

Table 3  
Operational Governance Interface:  
HITL Escalation Triggers and Auditable Artifacts

Trigger Category	Condition for Human Escalation	Auditable Artifact (Log)
Technical Uncertainty	Model confidence score below established threshold $\tau$ .	Evidence snapshot + raw model output.
Evidence Conflict	Discrepancy between RAG-retrieved clinical guidelines and LLM synthesis.	Conflict report + source document citations.
Safety/Risk Boundary	Detection of red-flag clinical indicators (e.g., life-threatening toxicity).	Full trace of safety-constraint violation.
Contestability	Manual override or ‘disagree’ flag raised by the clinician.	Rationale for override + clinician ID
Ambiguity	Input data (e.g., pathology report) is corrupted or incomplete.	Data quality flag + missing field report

## Accountability Mapping: The RACI Framework

Sustainable deployment requires unambiguous accountability. For every AI-supported workflow and output, a clear human agent must be accountable for the final clinical decision. This reference model adopts a RACI matrix (Responsible, Accountable, Consulted, Informed) to map accountability across all roles involved in AI-assisted care.

Critically, for any advisory output generated by the AMAC system, the **Accountable (A)** role is always assigned to a qualified clinical professional (e.g., the treating oncologist). The AI system and its operators may be **Responsible (R)** for generating the advice, but never **Accountable (A)** for the clinical outcome. This explicit mapping is a non-negotiable prerequisite for advancing from the Pilot to the Integration phase in the deployment pathway.

## Integration with Architecture and Deployment Pathway

The socio-technical mechanisms specified here – STRL, metrics, Ambassador Program, HITL triggers, and RACI mapping –are not standalone recommendations. They are explicitly instantiated within the reference architecture (e.g., HITL triggers are enforced by OnkoTrust and QUANT Services) and are enforced as verification criteria at the decision gates of the reference deployment pathway (Section (Reference Deployment Pathway)). This integration ensures that organizational readiness is assessed with the same rigor as technical readiness before any progression to more advanced stages of clinical deployment.

### Case-Guided Instantiation: OnkoBot

This section presents *OnkoBot* as a case-guided instantiation used to inform the proposed reference model. The purpose of this case is not to report a clinical deployment or clinical study, but to ground system-level design decisions in practical, pre-deployment experience. All OnkoBot elements discussed here correspond to preparatory mock-ups and proof-of-concept (PoC) prototypes developed during a preparatory phase; no clinical studies or clinical deployments are reported in this Part I. For orientation, we summarize the OnkoBot subsystem portfolio and representative mock-ups/prototypes developed across the program (Table 1). The table is illustrative and non-normative: it documents the decomposition used for engineering traceability and governance planning, without implying clinical readiness, regulatory classification, or deployment status.

**Methodological role of the case.** The case-guided approach adopted here serves to extract *system-level regularities* relevant to deployment and governance, rather than to generalize clinical outcomes. In particular, the OnkoBot experience is used to identify architectural boundaries, role allocation, auditable artifacts, and decision gates that recur across subsystems and use cases. This methodology is appropriate for constructing a reference model whose primary aim is to support controlled deployment under regulatory constraints, rather than to validate medical effectiveness.

**Scope of preparatory work.** Over nearly one year of preparatory work, multiple OnkoBot subsystems were explored through mock-ups and PoC prototypes, as summarized in Table 1. These artifacts were intentionally developed in a pre-deployment context to probe feasibility, governance implications, and integration challenges. They do not constitute medical devices, nor do they provide evidence of clinical effectiveness. Their role in this paper is illustrative and non-normative: they function as engineering probes that expose constraints and dependencies relevant to system-level design.

**Extracted system-level lessons.** The preparatory OnkoBot work yielded a set of recurring design insights that directly inform the reference model developed in this paper, including:

- the necessity of clear separation between offline training and evaluation environments and online clinical operation;
- the central role of auditable logging, documentation, and traceability across subsystem boundaries;
- the need for explicit human-in-the-loop (HITAL) gating and escalation mechanisms to manage uncertainty and operational risk;
- the importance of clearly assigned decision authority for deployment, rollback, and exception handling;
- the operational relevance of continuous evaluation and monitoring activities beyond initial deployment.

**OnkoBot as a narrative benchmark.** Within this work, OnkoBot is treated as a *narrative benchmark* and design probe rather than as a reference implementation. Its value lies in anchoring abstract governance and deployment concepts in concrete preparatory experience, thereby reducing ambiguity when generalizing toward a reference architecture and deployment pathway applicable to large oncology centers.

**Transition to the reference architecture.** The observations and lessons summarized in this section directly inform the reference architecture outline introduced in Section (OnkoBot Reference Architecture Outline: The AMAC Frame-work). In the next section, these experience-grounded insights are consolidated into a structured architectural view that abstracts from individual prototypes while preserving the system-level constraints identified during the OnkoBot preparatory phase.

## OnkoBot Reference Architecture Outline: The AMAC Frame-work

This section presents the core architectural contribution of this work: the MedAdvisor AI Collective (AMAC) reference architecture. AMAC is a multi-agent, governance-first framework designed to enable the safe, compliant deployment

of integrated AI platforms in oncology. Its design is explicitly shaped by two constraints: (1) lessons from the OnkoBot preparatory phase, and (2) the non-negotiable requirements of the EU AI Act and MDR for safety, predictability, and auditability.

#### OnkoBot Architecture visualization (case-guided illustration).

To provide a comprehensive top-level overview, the OnkoBot architecture is presented through two complementary perspectives:

- **User-Oriented Architecture** – focuses on the functional aspects and how the system meets the needs of patients and clinicians. This perspective is analyzed from two distinct angles:

- **User Journeys:** Mapping the end-to-end experience and interaction paths for both patients and medical professionals, as illustrated in **Figure 1**. The hospital IT/AI system architecture places a strong emphasis on the **comprehensive patient journey**, spanning from **prehabilitation** (preparation for treatment), through the **hospitalization** phase, to long-term **rehabilitation** and post-clinical follow-up.
- **Functional Packages:** Categorizing the system's capabilities into logical modules of user-facing features, which are detailed in the **Core User Subsystems Table 1**.

- **System-Level Architecture** – details the technical framework, including component interactions, data processing, and infrastructure requirements. This perspective emphasizes the underlying functionalities that ensure the reliable operation of the user-facing features. For OnkoBot, these top-level system functions and their dependencies are visualized in Figure 2.

## From OnkoBot Experience to Generalized Architecture

The AMAC framework generalizes system-level insights gained from developing the OnkoBot portfolio of mock-ups and proof-of-concept prototypes (summarized in Table 1). Key design decisions in AMAC are direct responses to challenges encountered during this preparatory work:

- The need for strict role separation emerged from prototyping both patient-facing (OnkoBot.P) and clinician-facing (OnkoBot.L) subsystems, where failure modes and risk profiles differed significantly.
- The central importance of auditability was crystallized during the development of the OnkoBot.A (Audit) subsystem, which necessitated comprehensive logging and traceability across all components.
- The requirement for explicit, gated human oversight (HITL) was informed by early testing where ambiguous outputs required clear escalation paths to clinical experts.

Thus, AMAC does not describe a specific implementation but provides an implementation-neutral blueprint that distills these practical lessons into a reusable reference model for large oncology centers.

## Architectural Overview and Core Principles

As noted above, the AMAC framework is visually summarized through two complementary perspectives that connect the clinical mission with technical execution.

### The Clinical Pathway Perspective

Figure 1 illustrates the closed-loop oncology pathway that AMAC is designed to support. It follows up (Nodes 1–8), emphasizing maps the integrated patient journey from prehabilitation through treatment to the unavoidable interactions between patients, clinicians, data sources, and AI orchestration (Node 9). This figure is not an exhaustive clinical protocol but a map of risk and validation.

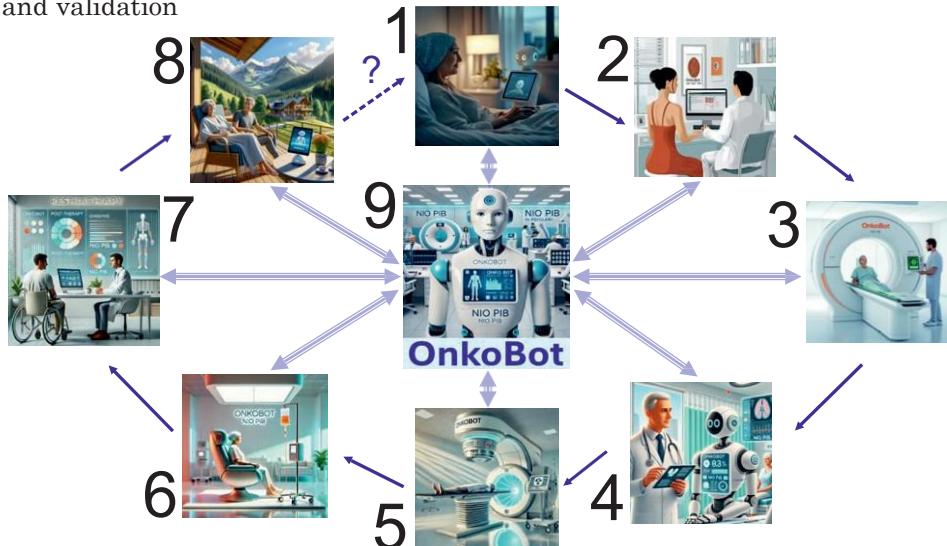


Fig. 1. OnkoBot closed-loop oncology pathway (illustrative, nodes 1–9). The diagram emphasizes unavoidable interactions among patients, clinicians, laboratories, medical equipment, and knowledge resources. Nodes (1–8) represent an illustrative patient journey from home support and consultation through diagnostics, therapy planning and delivery, and recovery support. Node (9) denotes the central orchestration core coordinating information flow and governance across stages. The dashed return arrow indicates the relapse/suspected recurrence loop routing the case back to verification under governance control.

The figure is a non-normative map of risk and validation focus rather than an exhaustive clinical taxonomy or a complete IT blueprint.

focus. It identifies where in the patient journey specific AI functions (e.g., decision support in Node 4, therapy monitoring in Nodes 5–6) are deployed and, consequently, where architectural safeguards (like OnkoTrust gates) and validation efforts must be concentrated. The dashed “relapse/recurrence” loop underscores the system’s role in continuous, longitudinal care under governance control.

## The System Architecture Perspective

Figure 2 provides the minimal system-level decomposition of the AMAC reference system architecture. It translates the clinical pathway into a technical blueprint based on three core principles:

**Strict Online/Offline Separation:** The Clinical Operational Environment (online, right side of Fig. 2) is immutable during runtime. All learning and updates occur exclusively in the isolated Training & Evaluation Environment (offline, left side). This ensures the deployed system is a predictable “fixed-function” component, satisfying MDR requirements for clinical evidence tied to a specific software version.

**Governance-by-Design:** Auditability and human oversight are architected as core system capabilities. Specialized supervisory modules (OnkoTrust, QUANT Services) act as centralized gates, enforcing policy checks before any output affects patient care. The Clinical Interaction Agent orchestrates workflows, but all outputs must pass through the trust and consistency gates (OnkoTrust, QUANT Services) before release.

**Multi-Agent Collaboration with Centralized Supervision:** Specialized AI agents collaborate to handle complex tasks, but their autonomy is bounded AI/IT Governance & Risk Management: This module provides overarching coordination of risk-based controls, security governance, and compliance-oriented oversight. It integrates Security & Operations (SecOps) as the technical enforcement layer, within which Identity, Access & Security (IAS) delivers identity-bound access control, accountability, and auditability. Operational interactions between clinical and IT subsystems are mediated through a Secure Integration Bus (SIB). The SIB functions as a controlled integration gateway, enforcing identity-validated access, secure transport, and policy-based routing. To support high-risk AI system operation in clinical environments, the SIB maintains tamper-evident, append-only event logging, providing a transparent audit trail for operational system interactions.

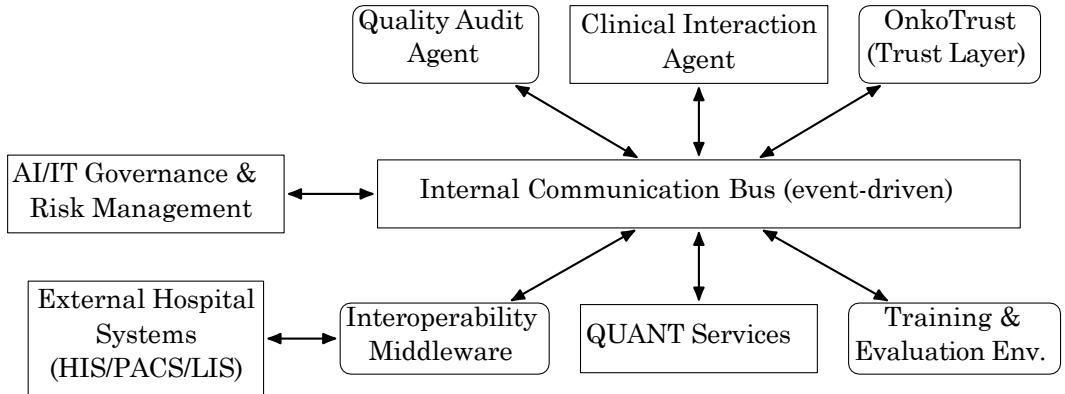


Figure 2. Minimal system-level decomposition of the OnkoBot reference architecture. Co-operating agents and services are connected through an event-driven internal communication bus and bounded interfaces to external hospital systems (HIS/RIS/PACS/ LIS and specialized subsystems). The AMAC community is governed via explicit trust and quality gates, including decision-time supervision (OnkoTrust and QUANT Services) and offline governance in the Training & Evaluation Environment (Quality Audit Agent). This online/offline separation supports auditable decision boundaries and controlled evolution through versioned releases rather than online self-modification during clinical operation

## A Proposal of AMAC Component Online/Offline Decomposition and Responsibilities

### AMAC Component Decomposition and Responsibilities

#### Operational Plane Components (Online)

**Clinical Interaction Agent (CIA):** The primary interface orchestrator. It receives user queries, decomposes them, and coordinates workflows among specialized sub-agents (e.g., for retrieval, summarization). It is responsible for context management and final answer synthesis.

**OnkoTrust (Trust & Consistency Gate):** The core safety module performing symbolic and rule-based checks:

- **Grounding Verification:** Ensuring statements are traceable to retrieved sources (guide-lines, records).
- **Contradiction Detection:** Identifying logical conflicts within the output or against trusted knowledge.
- **Policy Enforcement:** Applying institutional rules (e.g., “escalate all off-label suggestions”).
- **Escalation Triggering:** Blocking outputs that fail checks and routing

them to HITL with a conflict report.

**QUANT Services (Quantitative & Statistical Gate):** Provides data-driven checks:

- **Confidence Scores:** Based on model certainty and retrieval quality.
- **Statistical Plausibility:** Comparing suggestions against population norms.
- **Data Completeness Flags:** Assessing if available data is sufficient for reliability.

**Interoperability Layer:** A dedicated subsystem handling secure, reliable connections to hospital IT (HIS, RIS/PACS, LIS), performing protocol translation, validation, and resilience management.

### Governance & Evolution Plane Components (Offline)

**Quality Audit Agent (QAA):** The central offline governance module. It analyzes logs from the operational plane, conducts periodic audits using synthetic and real dialogue logs, identifies performance drift, and generates evidence packs for regulatory audits and CEMA reviews.

**Simulation & Training Engine:** A sandboxed environment for training and evaluating new versions of agents, knowledge graphs (GraphRAG), and prompts against comprehensive test suites and simulated clinical scenarios.

**Release Governance Module:** Manages the gated pipeline for promoting changes from offline to online. It enforces that all updates pass regression testing, safety validation, and formal approval.

A brief summary of the proposed responsibility allocation across the Online/Offline separation in AMAC is provided in Table 5.

Table 5  
Responsibility allocation across the Online/Offline separation in AMAC

Aspect	Operational Plane (Online)	Governance & Evolution Plane (Offline)
Primary Purpose	Execute clinical decision-support tasks in real-time.	Evolve system knowledge, models, and policies under controlled conditions.
Key Modules	Clinical Interaction Agent, OnkoTrust, QUANT Services.	Quality Audit Agent, Simulation & Training Engine.
Learning/Adaptation	Prohibited. All parameters, prompts, and knowledge graphs are frozen.	Permitted via controlled cycles. Includes updating GraphRAG, fine-tuning, prompt engineering.
Change Mechanism	Changes only via versioned, audited releases from the offline plane.	Managed via gated release pipeline with validation suites and approval workflows.
Output	Clinical recommendations with associated confidence and evidence.	New software versions, updated risk files, validation reports, training datasets.

## The Controlled Evolution Cycle and Transition Gate

AMAC replaces risky “online learning” with a formalized, auditable Controlled Evolution Cycle. This cycle, governed by a strict Transition Gate (Table 6), ensures that system evolution is both safe and compliant.

1. **Offline Development:** New models or knowledge graphs are developed in isolation.
2. **Shadow Mode Validation:** The candidate system runs in parallel with the stable version, processing real historical cases. Its outputs are logged and compared but not shown to clinicians, providing a risk-free performance assessment.
3. **CEMA Review & Approval:** The Clinical Evaluation and Monitoring Activities team reviews validation reports against pre-defined success criteria (e.g., non-inferiority on safety metrics).

**4. Gated Deployment:** Upon approval, the new configuration is frozen, hashed, and deployed as a new immutable version. Rollback procedures are always maintained.

Table 6  
Transition Gate Requirements for moving a new AMAC version  
from Offline to Online operation

Gate Checkpoint	Verification Activity	Auditable Output
Functional	Automated testing against a curated “Golden	Behavioral Stability
Non-Regression	Dataset” of complex clinical scenarios.	Report with pass/fail metrics.
Safety & Rule	Formal verification of adherence to all OnkoTrust	Updated Risk
Compliance	rules. Execution of adversarial “Red Team” tests.	Management File (RMF) annex. Safety Test Report.
Clinical Validation	Blinded expert review of the new version’s reasoning on challenging clinical vignettes.	Clinical Evaluation Report (CER) Addendum.
Configuration	Final freeze and cryptographic hashing of the	Signed Release
Lock & Sign-off	software bundle. Formal sign-off by the accountable governance body.	Certificate (vX.Y.Z). Software Bill of Materials (SBOM).

## Positioning AMAC within the Regulatory and Research Landscape

AMAC offers a pragmatic synthesis of two trends:

**The Research Trend toward Agentic AI:** It embraces multi-agent collaboration and long-term system evolution (*Institute for AI Industry Research 2024*), (LI et al. 2024).

**The Regulatory Imperative for Safety:** It strictly bounds autonomy within a governance frame-work that enforces determinism, auditability, and human oversight, directly addressing EU AI Act (*European Parliament and Council 2024*) and MDR (*European Parliament and Council 2017*) requirements.

By institutionalizing the separation of operation and evolution, and by mandating gated transitions validated by clinical stakeholders (CEMA), AMAC provides a reference blueprint for deploying high-risk, evolving AI systems in a regulation-compliant manner. This architecture forms the foundation for the formal trust mechanisms (Part II) and long-term monitoring strategies (Part III).

## Operational Determinism and the Offline Evolution Cycle

To comply with the strict requirements of the EU AI Act and MDR regarding the predictability, repeatability, and safety of High-Risk AI systems, the AMAC reference model mandates a rigorous decoupling of the **Evolutionary Environment (Offline)** from the **Clinical Operational Environment (Online)**.

**Separation of Agency and Architecture** The “agency” of the system – defined as the collaborative reasoning and decision-support capability of the MedAdvisor AI Collective – is strictly bounded by a static, modular architecture during runtime. This separation is a foundational prerequisite for regulatory compliance:

- **Runtime Configuration (Online):** During clinical operation, the system operates in a deterministic state. All Large Language Model (LLM) weights are frozen, system prompts are version-locked, and agentic tool-calling schemas are fixed. The system is prohibited from autonomous online learning or self-modification.

- **Evolutionary Environment (Offline):** System “evolution” (e.g., updating GraphRAG structures, refining agent prompts, or fine-tuning models) occurs exclusively in a controlled, isolated sandbox. This phase is governed by R&D protocols and does not impact the deployed clinical version.

**The Knowledge Transfer Mechanism: Transition Gates** The migration of an “evolved” version of the AMAC from the offline environment to the online clinical workflow is governed by a formal **Transition Gate**. Under the framework of IEC 62304, any modification to agent logic or knowledge representation is treated as a new software release, requiring re-validation (see Table 6).

**Shadow Mode and Clinical Benchmarking** As an additional safety layer, the reference model introduces a “**Shadow Mode**” Deployment. Before an evolved AMAC version is permitted to provide active advice to patients or clinicians, it must operate in parallel with the stable version. In this mode, the new version generates recommendations that are logged and audited by the Clinical Evaluation and Monitoring Activities (CEMA) team but are not visible to the end-users. Access to the active clinical interface is granted only after a statistically significant period of zero-safety-incident performance in Shadow Mode.

**Regulatory Justification** This modular-deterministic approach ensures that while the system remains “agentic” in its internal orchestration, it remains a “fixed-function” medical device during its operational lifecycle. This satisfies the MDR requirement for clinical evidence to be tied to a specific, immutable software version, and the EU AI Act requirement for human oversight over a predictable system.

## Transferability to Smaller Centers

This section addresses the transferability of the proposed reference model to smaller oncology centers. Transferability is not treated as free-form simplification, but as a *controlled relaxation of assumptions* defined in Section (System Assumptions and Requirements for Large Oncology Centers), performed under explicit constraints on safety, governance, and auditability. The objective is to preserve a non-negotiable core while permitting context-aware adaptation of scale-dependent elements.

**Non-negotiable core.** Independent of institutional size, the following elements are mandatory and must remain unchanged for any compliance-oriented deployment:

- explicit assignment of governance ownership and decision authority for deployment, rollback, and escalation;
- enforceable human-in-the-loop (HITL) oversight with the ability to suspend or override automation;
- auditable logging, traceability, and version control across the system lifecycle;
- gated change management separating offline updates from online operation;
- continuous evaluation and monitoring activities as an operational governance loop.

Relaxation of these elements is not permitted, as it would undermine system-level safety and accountability.

**Scalable and adaptable elements.** Other aspects of the reference model may be adapted to reflect reduced scale or resource availability. These include the depth of system integration, the number of automated components, the granularity of monitoring, and the organizational distribution of roles. Such adaptations are permitted provided that they do not weaken the non-negotiable core and remain verifiable through auditable artifacts.

**HITL under resource constraints.** In smaller centers, HITL and capabilities need not be locally replicated in full. The model permits federated, shared, or centralized arrangements, including cross-institutional expert pools or external service models, as long as escalation paths, response times, and decision authority remain clearly defined and auditable. In all cases, insufficient HITL capacity constitutes a blocking condition for increased automation.

**Risk-cost-complexity trade-offs.** Transferability entails explicit trade-offs along axes of cost, automation level, HITL workload, and audit coverage, while maintaining a fixed clinical risk budget. Reductions in local capacity must therefore be compensated by more conservative automation, stronger gating, or shared governance arrangements, rather than by relaxing safety or oversight requirements.

**Architectural and pathway implications.** The reference architecture outlined in Section (OnkoBot Reference Architecture Outline: The AMAC Framework) supports modular scaling, allowing components to be included, simplified, or externally provided without violating core constraints. Likewise, the reference deployment pathway presented in Section (Reference Deployment Pathway) remains applicable across institutional scales, although smaller centers may require longer preparatory phases and more conservative progression through deployment gates.

## Reference Deployment Pathway

This section introduces a reference deployment pathway that operationalizes the reference architecture outlined in Section (OnkoBot Reference Architecture Outline: The AMAC Framework). The pathway is designed to support controlled, compliance-oriented rollout of an integrated AI platform by structuring deployment into staged phases separated by explicit decision gates. Progression through the pathway is conditional and auditable: advancement is permitted only when predefined organizational, technical, and governance pre-requisites are satisfied.

**Pathway rationale and scope.** The deployment pathway reflects the central premise of this Part I: large-scale AI deployment in oncology is primarily a systems and governance challenge rather than a purely technical one. Accordingly, the pathway emphasizes readiness verification, accountability, and controlled change over speed of adoption. It does not prescribe specific timelines or technologies, but defines a sequence of phases and gates that must be respected regardless of local implementation choices.

**Phase Model with Explicit Review Gates** The proposed reference model treats the *deployment pathway* not merely as a project plan, but as the conceptual backbone for designing, evolving, and governing both the integrated AI platform (OnkoBot) and its constituent sub-systems. In particular, the entire system as well as each user-facing and governance-facing subsystem is conceptualized through a shared *phase model*:

**Preparation  $\Rightarrow$  Mock-up/Prototype  $\Rightarrow$  Pilot  $\Rightarrow$  Integration  $\Rightarrow$  AMAC.**

Successive versions of subsystems traverse this pathway as modular, versioned building blocks metaphorically, “*LEGO blocks*”—that are incrementally built, tested, validated, and integrated under explicit governance and release gates. The pathway therefore unifies system architecture, development methodology, and organizational change within a single deployment logic.

Hospital-scale AI deployment should proceed through explicit phases with controlled scope expansion and formal exit criteria. Each phase concludes with a review gate evaluating readiness across four dimensions: safety, quality, interoperability, and governance. Advancement is conditional rather than automatic.

- **Preparation** establishes scope boundaries, assigns roles and responsibilities, identifies high-risk contexts, and assesses data availability, interoperability constraints, and security baselines.

- **Mock-up/Prototype** validates interaction patterns and architectural assumptions in controlled environments, typically limited to non-clinical or low-risk scenarios.

- **Pilot** introduces supervised, real-context use with mandatory human-in-the-loop control, exercising interoperability and operational continuity mechanisms.

- **Integration** embeds AI assistants into routine workflows across departments while preserving the same trust, safety, and audit constraints.

- **AMAC operation** supports long-term use and evolution of agents under controlled, auditable release cycles and explicit online/offline separation. AMAC is a multi-layer, agent-oriented reference architecture framed as AMAC – *MedAdvisor AI Collective*.

Each phase ends with a formal review gate that determines whether the next phase may begin.

**Iterative Development and the Modular “LEGO” Principle** Within the deployment pathway, each functional subsystem is treated as an independent, versioned module. Subsystems can progress through phases at different speeds, depending on risk profile and organizational readiness, while remaining interoperable through shared platform services.

The modular “LEGO” principle yields several operational benefits: failures are localized rather than systemic, validation efforts are focused, and integration is driven by governance readiness rather than technical enthusiasm. Importantly, modularity applies not only to technical components, but also to organizational artifacts such as training materials, procedures, and audit documentation.

**Change Management: Ambassadors, Training, and Adoption Metrics** Sustainable AI deployment requires structured change management alongside technical development. The reference model therefore embeds organizational adoption mechanisms directly into the deployment pathway.

Key elements include designated clinical and organizational *ambassadors*, role-specific platform literacy and training programs, sandbox environments for safe experimentation, and feedback loops capturing adoption metrics and trust dynamics.

**Decision gates and verification.** Transitions between phases are governed by explicit decision gates that evaluate whether required prerequisites have been met. These include verification of system assumptions, availability of HITL

capacity, completeness of logging and audit artifacts, and readiness of escalation and rollback mechanisms. Decision outcomes are documented and traceable, ensuring that progression through the pathway produces auditable evidence rather than implicit acceptance.

**Offline–online separation and change control.** Consistent with the architectural principles defined in Section (OnkoBot Reference Architecture Outline: The AMAC Framework), all model updates, parameter changes, and policy adjustments are performed exclusively in offline environments. Online operation is restricted to execution under fixed, versioned configurations. Changes are introduced into operation only through gated releases following successful offline evaluation and formal approval, preventing uncontrolled adaptation during clinical use.

**Integration of HITL and Clinical Evaluation and Monitoring Activities (CEMA)** Human-in-the-loop oversight and Clinical Evaluation and Monitoring Activities are integrated across all phases of the deployment pathway. HITL interception points are defined prior to pilot operation and may be tightened or relaxed only through documented decisions. CEMA provides continuous feedback based on monitoring signals, incident reviews, and performance observations, informing offline updates and governance decisions without directly modifying online behavior.

**Rollback, suspension, and controlled degradation.** The pathway explicitly incorporates mechanisms for rollback, suspension, and controlled degradation of automation. Trigger conditions for these actions are defined in advance and linked to monitoring and HITL inputs. The ability to revert to earlier phases or reduced functionality is treated as a core safety requirement rather than as an exceptional failure mode.

**Pathway as a governance instrument.** Beyond its procedural role, the reference deployment pathway functions as a governance instrument. It structures accountability, documents decision authority, and generates a traceable history of system evolution. In this way, it complements the reference architecture by ensuring that technical components, organizational roles, and regulatory expectations are aligned throughout the system lifecycle.

## Discussion and Limitations

This section discusses the scope, strengths, and limitations of the proposed reference model, with particular emphasis on its intended role as a deployment- and governance-oriented foundation rather than a clinical or regulatory validation study.

**Scope and intended use.** The reference model introduced in this Part I is designed to support controlled deployment, governance, and evolution

of integrated AI platforms in large oncology centers. Its primary contribution lies in structuring architectural boundaries, organizational responsibilities, and deployment decision gates under regulatory constraints. Accordingly, the model targets system-level safety, accountability, and auditability, rather than algorithmic novelty or optimization of clinical performance.

**Non-claims and deliberate exclusions.** Several aspects are intentionally outside the scope of this work. First, this Part I does not establish clinical effectiveness, diagnostic accuracy, or therapeutic benefit of any AI component. Second, it does not by itself demonstrate regulatory compliance under the EU AI Act or MDR, as such compliance requires site-specific implementation, formal conformity assessment, and documented validation procedures. Third, detailed algorithmic specifications, parameter choices, and mathematical formalizations are deferred to subsequent parts of this series. These exclusions are deliberate and reflect a separation of concerns necessary for rigorous system design.

**Experience-grounded but non-clinical basis.** The reference architecture and deployment pathway are grounded in nearly one year of pre-deployment experience from the OnkoBot project, including the development of preparatory mock-ups and proof-of-concept artifacts. While this experience provides valuable insight into system-level constraints and governance challenges, it does not substitute for clinical studies or post-market surveillance. The model should therefore be understood as experience-informed rather than empirically validated in clinical practice.

**Generalizability and context dependence.** Although the reference model is intended to be applicable across large oncology centers, its instantiation necessarily depends on local context, including organizational maturity, IT infrastructure, staffing, and regulatory environment. Transferability to smaller centers requires controlled relaxation of assumptions, as discussed in Section (Transferability to Smaller Centers), and may involve federated or shared governance arrangements. Consequently, the model provides a structured framework for adaptation rather than a one-size-fits-all solution.

**Implications for subsequent parts.** The limitations identified here directly motivate the structure of Parts II and III. Formal trust mechanisms, evaluation criteria, and decision gating logic are addressed in Part II, while extended validation, monitoring strategies, and lifecycle evolution under operational conditions are explored in Part III. Together, these parts aim to complement the reference layer established in this work without overloading Part I with premature formal or clinical claims.

## Conclusions and Pointers to Part II and Part III

This Part I has introduced a deployment- and governance-oriented reference model for integrated AI platforms in large oncology centers. The central contribution lies in establishing a stable system-level foundation that explicitly addresses architectural boundaries, organizational responsibilities, auditability, and controlled deployment under regulatory constraints. By focusing on these aspects, the paper responds to the practical challenges of large-scale AI adoption in oncology that extend beyond algorithmic performance.

**Summary of contributions.** Specifically, this work provides:

- (i) a reference architecture outline that defines implementation-neutral components, responsibilities, and auditability hooks;
- (ii) a reference deployment pathway that structures controlled rollout through staged phases and explicit decision gates; and
- (iii) a socio-technical framing that elevates organizational readiness, human oversight, and continuous monitoring to first-class elements of system design. These contributions are grounded in nearly one year of pre-deployment experience from the OnkoBot project and are intended to be illustrative and non-normative.

**Role of Part I within the series.** Part I serves as a necessary foundation for the subsequent parts of this series. Without a clearly defined reference architecture and deployment pathway, further technical formalization or validation would lack a stable system context. Accordingly, this part deliberately prioritizes scope definition, architectural abstraction, and governance mechanisms over detailed algorithmic or clinical considerations.

**Pointers to Part II.** Part II builds directly on the reference layer established here by introducing formal mechanisms for trust assessment, evaluation, and decision gating within the proposed architecture. It focuses on algorithmic and formal aspects required to operationalize confidence, abstention, and escalation under uncertainty, while remaining anchored in the deployment and governance constraints defined in Part I.

**Pointers to Part III.** Part III addresses extended validation, monitoring, and lifecycle evolution of integrated AI platforms under real-world operational conditions. It explores how the reference architecture and deployment pathway can support long-term oversight, adaptation, and post-deployment governance, including mechanisms for handling drift, emerging risks, and evolving regulatory expectations.

**Concluding remarks.** Taken together, the three parts form a coherent framework for the responsible deployment of AI in oncology, progressing from system-level foundations to formal mechanisms and operational evolution. By separating these concerns across distinct but interdependent contributions, the series aims to support both rigorous engineering practice and compliance-oriented deployment in complex clinical environments.

## Further Research Directions

The reference model established in this Part I defines a stable system-level foundation for the deployment and governance of integrated AI platforms in oncology. Several directions for further research naturally follow from the scope delimitations and limitations discussed earlier, and are essential for completing the proposed framework across technical, formal, and operational dimensions.

**Formal trust, evaluation, and decision gating.** A primary direction for further research concerns the formalization of trust, evaluation, and decision gating mechanisms within the reference architecture. This includes the development of quantitative and logical models for confidence estimation, abstention, escalation, and acceptance under uncertainty, as well as their integration with human-in-the-loop oversight. Such mechanisms are addressed in Part II, where algorithmic and formal tools are introduced to operationalize these concepts without weakening governance constraints.

**Advanced mathematical and statistical modeling.** Further work is required to support rigorous analysis of robustness, calibration, and sensitivity across heterogeneous clinical contexts. This includes advanced mathematical and statistical modeling for uncertainty propagation, drift detection, and stress testing under varying data distributions and operational conditions. These methods are critical for moving from experience-grounded assumptions to quantitatively supported deployment decisions.

**From granular computing to interactive granular computing.** The reference model motivates a transition from static granular representations toward interactive granular computing (IGrC), enabling auditable, human-guided evolution of knowledge granules, thresholds, and policies over time. Research in this direction aims to preserve traceability and control while allowing structured adaptation in response to new evidence, changing guidelines, or evolving organizational constraints.

**Extended validation and lifecycle governance.** Beyond initial deployment, further research must address long-term validation and lifecycle governance of integrated AI platforms. This includes post-deployment monitoring, incident analysis, model update strategies, and mechanisms for managing concept drift and emerging risks under regulatory oversight. These topics are the focus of Part III, which examines how the reference architecture and deployment pathway can sustain safe operation over extended time horizons.

**Cross-institutional and federated deployment models.** Finally, additional investigation is needed into cross-institutional and federated deployment scenarios, particularly for smaller oncology centers. Such models raise new challenges related to shared governance, distributed HITL and AMAC functions, and coordinated auditability across organizational boundaries.

Addressing these challenges is essential for scaling the proposed reference model beyond single institutions while maintaining safety and accountability.

**Further research directions (deployment-first).** Several issues merit further research: (i) systematic multi-center transfer studies with explicit capacity planning for HITL workloads and audit coverage; (ii) Interactive Granular Computing (IGrC) mechanisms for auditable, human-guided evolution of granules, thresholds, and operational policies over time (PEDRYCZ et al. 2008, POLKOWSKI 2009, SKOWRON et al. 2025); (iii) advanced mathematical modeling for quantitative robustness, calibration, and heterogeneity analyses across cohorts and clinical practice patterns (e.g., uncertainty calibration, shift/transfer diagnostics, and pre-defined statistical acceptance criteria for model updates); (iv) standardized *psycho-oncological* quality auditing protocols (synthetic and real-world) and their integration into post-market surveillance; and (v) long-term monitoring of drift, security threats, and governance effectiveness under evolving EU AI Act/MDR guidance.

**Roadmap for future research on IGrC.** We plan to link the modeling of the AI systems discussed in the paper to the IGrC (JANKOWSKI 2017, SKOWRON et al. 2025). For more information, see <https://dblp.uni-trier.de/pers/hd/s/Skowron:Andrzej>. This will enable us to design and analyze AI systems based on the solid computational foundation of the IGrC and consider interactive granular computations over abstract and physical objects. The IGrC model can facilitate a more general approach than LLMs have thus far employed. For instance, it could enable us to examine the effectiveness of languages found in nature. Inspired by biology and other natural phenomena, these languages can advance reasoning tools for steering granular computations. This will also make AI systems more trustworthy and explainable (BARREDO ARRIETA et al. 2020) by providing explanations for suggested decisions, for example. Furthermore, applying the lifelong learning paradigm to AI systems will lead to continuous learning and the accumulation of past knowledge to assist with future learning and problem solving. This makes systems adaptable to new discoveries (e.g., outliers) and learning from past mistakes. One challenge of rough sets based on IGrC is developing high-quality classifiers that can determine whether information provided by LLMs is a hallucination and classify it with different degrees of risk accordingly. This will require advanced dialogue methods with domain experts. Another possibility is using IGrC to model c-granule control. This would make computational modeling of learning more similar to how the brain generates granular computations, constructing approximate solutions for given specifications.

**Closing perspective.** Together, these research directions delineate a coherent agenda that extends the foundational work presented in Part I. By progressively enriching the reference model with formal mechanisms, quantitative validation, and long-term governance strategies, future work can support the responsible and sustainable integration of AI into oncological practice.

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