# Linear Algebra <br> Lecture 13 - Simplex Method 

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## Simplex Method

Simplex method is an algorithm solving linear programming problems presented in a standard form. It was invented by George Dantzig in 1947.

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Simplex method is an algorithm solving linear programming problems presented in a standard form. It was invented by George Dantzig in 1947.

A linear programming problem in a standard form is a task of minimizing the objective function

$$
f\left(\left(x_{1}, \ldots, x_{n}\right)\right)=c_{1} x_{1}+\ldots+c_{n} x_{n} \longrightarrow \min
$$

under the constraints

$$
\left\{\begin{array}{ccccccc}
a_{11} x_{1} & + & a_{12} x_{2} & + & \ldots & + & a_{1 n} x_{n}
\end{array}=b_{1},\right.
$$

## Simplex Method

Set

$$
A=\left[\begin{array}{ccc}
a_{11} & \cdots & a_{1 n} \\
\vdots & \ddots & \vdots \\
a_{m 1} & \cdots & a_{m n}
\end{array}\right], x=\left[\begin{array}{c}
x_{1} \\
\vdots \\
x_{n}
\end{array}\right], b=\left[\begin{array}{c}
b_{1} \\
\vdots \\
b_{m}
\end{array}\right]
$$

We assume that $r(A)=m$.

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\end{array}\right], b=\left[\begin{array}{c}
b_{1} \\
\vdots \\
b_{m}
\end{array}\right]
$$

We assume that $r(A)=m$.
Let $X \subset \mathbb{R}^{n}$ be a convex polytope defined by the conditions $A x=b, x \geqslant 0$. Recall that if there is an optimal solution to the problem (i.e. a point $\bar{x} \in X$ in which f admits its minimum over $X$ ) then it can be chosen to be a vertex of $X$.

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x_{1} \\
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x_{n}
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b_{m}
\end{array}\right]
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We assume that $r(A)=m$.
Let $X \subset \mathbb{R}^{n}$ be a convex polytope defined by the conditions $A x=b, x \geqslant 0$. Recall that if there is an optimal solution to the problem (i.e. a point $\bar{x} \in X$ in which f admits its minimum over $X$ ) then it can be chosen to be a vertex of $X$.

Vertices of $X$ correspond to basic feasible solutions of the problem. They are given by basic feasible sets $\mathcal{B} \subset\{1, \ldots, n\}$ of $m=r(A)$ elements, such that the system of linear equations $A x=b, x_{i}=0$ for $i \notin \mathcal{B}$ has a unique non-negative solution.

## Simplex Method

Simplex method starts from a basic feasible solutions. Then one moves to another basic feasible solution by replacing one element in the basic set $\mathcal{B}$ in order to decrease the value of the objective function $f$.

## Example

Maximize the value $x_{1}+2 x_{2}$ under the constraints

$$
\left\{\begin{aligned}
& x_{1} \geqslant 0 \\
& x_{2} \geqslant 0 \\
& 2 x_{1}+x_{2} \leqslant 8 \\
&-x_{1}+3 x_{2} \leqslant 3
\end{aligned}\right.
$$

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2 x_{1}+x_{2} \leqslant 8 \\
-x_{1}+3 x_{2} \leqslant 3
\end{aligned}\right.
$$

Express this problem in a standard form

$$
\begin{gathered}
-x_{1}-2 x_{2} \longrightarrow \min \\
\left\{\begin{aligned}
2 x_{1}+x_{2}+x_{3} & =8 \\
-x_{1}+3 x_{2}+x_{4} & =3
\end{aligned}\right.
\end{gathered}
$$

$$
\text { and } x_{1}, x_{2}, x_{3}, x_{4} \geqslant 0
$$

## Example



## Example



## Example

$$
x_{1}+2 x_{2}=7
$$



## Example

We start from the basic feasible set $\mathcal{B}_{1}=\{3,4\}$. The basic variables are $x_{3}, x_{4}$ and the non-basic ones are $x_{1}, x_{2}$.

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$$
\left\{\begin{array}{rl}
2 x_{1}+x_{2}+x_{3} & =8 \\
-x_{1}+3 x_{2} & +x_{4}
\end{array}=3\right.
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by setting $x_{1}=x_{2}=0$.

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by setting $x_{1}=x_{2}=0$.
Since $f(x)=-x_{1}-2 x_{2}$ therefore $f\left(\bar{x}_{\mathcal{B}_{1}}\right)=0$. We could decrease it by making either $x_{1}$ or $x_{2}$ non-zero. By a heuristic rule we choose $x_{2}$ since the coefficient -2 is smaller than -1 . Assume $s=2$ will enter the new basic (feasible) set $\mathcal{B}_{2}$.

## Example



## Example



## Example

Since $s=2$ enters the basic set we need to decide whether 3 or 4 leaves.

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\end{array}=3\right.
$$

Divide the second equation by 3 to get coefficient at $x_{2}$ equal to 1

$$
\left\{\begin{array}{rl}
2 x_{1}+x_{2}+x_{3} & =8 \\
-\frac{1}{3} x_{1}+x_{2} & +\frac{1}{3} x_{4}
\end{array}=1\right.
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Subtract the first equation from the second to make $x_{2}, x_{4}$ basic variables. This means 3 leaves the basic set $\mathcal{B}_{1}$.

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Subtract the first equation from the second to make $x_{2}, x_{4}$ basic variables. This means 3 leaves the basic set $\mathcal{B}_{1}$.

$$
\left\{\begin{array}{rlrl}
2 x_{1} & +x_{2} & +x_{3} & =8 \\
-\frac{7}{3} x_{1} & & x_{3}+\frac{1}{3} x_{4} & =-7 \\
\text { and } \bar{x}_{\{2,4\}} & =(0,8,0,-21) .
\end{array}\right.
$$

## Example

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2 x_{1}+x_{2}+x_{3} & =8 \\
-\frac{1}{3} x_{1}+x_{2} & =\frac{1}{3} x_{4}
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Subtract the second equation from the first one to make $x_{2}, x_{3}$ basic variables. This means 4 leaves the basic set $\mathcal{B}_{1}$.

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\end{array}=1\right.
$$

Subtract the second equation from the first one to make $x_{2}, x_{3}$ basic variables. This means 4 leaves the basic set $\mathcal{B}_{1}$.

$$
\left\{\begin{array}{c}
\frac{7}{3} x_{1}+x_{3}-\frac{1}{3} x_{4}=7 \\
-\frac{1}{3} x_{1}+x_{2}+\frac{1}{3} x_{4}=1 \\
\text { and } \bar{x}_{\{2,3\}}=(0,1,7,0) .
\end{array}\right.
$$

## Example

$$
\left\{\begin{array}{rl}
2 x_{1}+x_{2}+x_{3} & =8 \\
-\frac{1}{3} x_{1}+x_{2} & +\frac{1}{3} x_{4}
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Subtract the second equation from the first one to make $x_{2}, x_{3}$ basic variables. This means 4 leaves the basic set $\mathcal{B}_{1}$.

$$
\left\{\begin{array}{cc}
\frac{7}{3} x_{1} & +x_{3}-\frac{1}{3} x_{4}=7 \\
-\frac{1}{3} x_{1}+x_{2} & +\frac{1}{3} x_{4}=1
\end{array}\right.
$$

Both sets $\{2,3\}$ and $\{2,4\}$ are basic but only $\{2,3\}$ is feasible since $\bar{x}_{\{2,3\}}=(0,1,7,0) \geqslant 0$ and $\bar{x}_{\{2,4\}}=(0,8,0,-21) \neq 0$

Recall

$$
\left\{\begin{array}{rl}
2 x_{1}+1 x_{2}+x_{3} & =8 \\
-x_{1}+3 x_{2} & +x_{4}
\end{array}=3\right.
$$

Observe $\frac{8}{1} \geqslant \frac{3}{3}$. The crucial point is to subtract smaller ratio from the bigger one to get a positive number.

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Observe $\frac{8}{1} \geqslant \frac{3}{3}$. The crucial point is to subtract smaller ratio from the bigger one to get a positive number.

For $\mathcal{B}_{2}=\{2,3\}$ the general solution with $x_{2}, x_{3}$ as basic variables is

$$
\left\{\begin{array}{rl}
-\frac{1}{3} x_{1}+x_{2} & +\frac{1}{3} x_{4}
\end{array}=19\right.
$$

Recall

$$
\left\{\begin{array}{rl}
2 x_{1}+1 x_{2}+x_{3} & =8 \\
-x_{1}+3 x_{2} & +x_{4}
\end{array}=3\right.
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Observe $\frac{8}{1} \geqslant \frac{3}{3}$. The crucial point is to subtract smaller ratio from the bigger one to get a positive number.

For $\mathcal{B}_{2}=\{2,3\}$ the general solution with $x_{2}, x_{3}$ as basic variables is

Substitute $x_{2}=1+\frac{1}{3} x_{1}-\frac{1}{3} x_{4}$ to $f(x)$

$$
f(x)=-x_{1}-2 x_{2}=-2-\frac{5}{3} x_{1}+\frac{2}{3} x_{4} .
$$

Recall

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\left\{\begin{array}{rl}
2 x_{1}+1 x_{2}+x_{3} & =8 \\
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Observe $\frac{8}{1} \geqslant \frac{3}{3}$. The crucial point is to subtract smaller ratio from the bigger one to get a positive number.

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f(x)=-x_{1}-2 x_{2}=-2-\frac{5}{3} x_{1}+\frac{2}{3} x_{4} .
$$

Making $x_{1}$ non-zero will decrease $f$, i.e. $s=1$ will enter the new basic set $\mathcal{B}_{3}$.

## Example



## Example



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$$
\left\{\begin{array}{rl}
-\frac{1}{3} x_{1}+x_{2} & +\frac{1}{3} x_{4}
\end{array}=19 子 \begin{array}{l}
\frac{7}{3} x_{1}
\end{array}\right.
$$

## Example

$$
\left\{\begin{array}{rl}
-\frac{1}{3} x_{1}+x_{2} & +\frac{1}{3} x_{4}
\end{array}=1\right.
$$

Multiply first row by -3 and the second one by $\frac{3}{7}$.

## Example

$$
\left\{\begin{array}{rl}
-\frac{1}{3} x_{1}+x_{2} & +\frac{1}{3} x_{4}
\end{array}=1\right.
$$

Multiply first row by -3 and the second one by $\frac{3}{7}$.

$$
\left\{\begin{array}{l}
x_{1}-3 x_{2}-\frac{x_{4}}{}=-3 \\
x_{1}
\end{array}\right.
$$

Now $\frac{1}{-1 / 3} \leqslant \frac{7}{7 / 3}$ but unlike the previous case, subtracting the first equation from the second one leads to an infeasible basic set $\{1,3\}$ with $\bar{x}_{\{1,3\}}=(-3,0,14,0) \neq 0$. Therefore we need to choose the smallest ratio among the positive ones.

## Example

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\left\{\begin{array}{rl}
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\end{array}=1\right.
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Multiply first row by -3 and the second one by $\frac{3}{7}$.

$$
\left\{\begin{array}{l}
x_{1}-3 x_{2}-\frac{3}{7}+\frac{x_{4}}{7} x_{3}-\frac{1}{7} x_{4}=3 \\
x_{1}
\end{array}\right.
$$

Now $\frac{1}{-1 / 3} \leqslant \frac{7}{7 / 3}$ but unlike the previous case, subtracting the first equation from the second one leads to an infeasible basic set $\{1,3\}$ with $\bar{x}_{\{1,3\}}=(-3,0,14,0) \neq 0$. Therefore we need to choose the smallest ratio among the positive ones. The only choice is $\frac{7}{7 / 3}$. This corresponds to the second equation, i.e. the second element from $\mathcal{B}_{2}=\{2,3\}$ leaves and $s=1$ enter the new basic set $\mathcal{B}_{3}=\{1,2\}$.

## Example

$$
\left\{\begin{array}{rlrl}
x_{1}-3 x_{2} & -3 \\
x_{1} & +\frac{3}{7} x_{3}-\frac{1}{7} x_{4} & =3
\end{array}\right.
$$

## Example

$$
\left\{\begin{array}{l}
x_{1}-3 x_{2}-x_{4}=-3 \\
x_{1}+\frac{3}{7} x_{3}-\frac{1}{7} x_{4}=3
\end{array}\right.
$$

The new basic set is $\mathcal{B}_{3}=\{1,2\}$. Subtract the second equation from the first one

$$
\left\{\begin{aligned}
x_{1} & +\frac{3}{7} x_{3}-\frac{1}{7} x_{4}=3 \\
& x_{2}+\frac{1}{7} x_{3}+\frac{2}{7} x_{4}=2
\end{aligned}\right.
$$

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and substitute the result to $f(x)=-x_{1}-2 x_{2}$

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f(x)=-7+\frac{5}{7} x_{3}+\frac{3}{7} x_{4} .
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\left\{\begin{array}{rll}
x_{1} & & +\frac{3}{7} x_{3}-\frac{1}{7} x_{4}=3 \\
& x_{2} & +\frac{1}{7} x_{3}+\frac{2}{7} x_{4}=2
\end{array}\right.
$$

and substitute the result to $f(x)=-x_{1}-2 x_{2}$

$$
f(x)=-7+\frac{5}{7} x_{3}+\frac{3}{7} x_{4} .
$$

Making $x_{3}$ or $x_{4}$ a basic variable would increase the value of $f$.

## Example

Therefore the basic set $\mathcal{B}_{3}=\{1,2\}$ corresponds to a vertex $\bar{x}_{\{1,2\}}=(3,2,0,0)$ in which function $f$ attains minimum on the feasible region, i.e. $\bar{x}_{\{1,2\}}=(3,2,0,0)$ is an optimal solution.

## Example



## Example



## Simplex Method

Given a linear programming problem in the standard form $f\left(\left(x_{1}, \ldots, x_{n}\right)\right)=c_{1} x_{1}+\ldots+c_{n} x_{n} \longrightarrow \min$ under the constraints $A x=b, x \geqslant 0$ where

$$
A=\left[\begin{array}{cccc}
a_{11} & a_{12} & \cdots & a_{1 n} \\
\vdots & \vdots & \ddots & \vdots \\
a_{m 1} & a_{m 2} & \cdots & a_{m n}
\end{array}\right], x=\left[\begin{array}{c}
x_{1} \\
\vdots \\
x_{n}
\end{array}\right], b=\left[\begin{array}{c}
b_{1} \\
\vdots \\
b_{m}
\end{array}\right]
$$

and $r(A)=m$ proceed as follows.

## Simplex Method

1) build a simplex tableau $\left[\begin{array}{cccc|c}c_{1} & c_{2} & \cdots & c_{n} & 0 \\ \hline a_{11} & a_{12} & \cdots & a_{1 n} & b_{1} \\ \vdots & \vdots & \ddots & \vdots & \\ a_{m 1} & a_{m 2} & \cdots & a_{m n} & b_{m}\end{array}\right]$ we will refer to the part above the horizontal line as the upper part and to the other as the lower part,

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2) find some basic feasible set

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\mathcal{B}=\left\{i_{1}, \ldots, i_{m}\right\}, i_{1}<i_{2}<\ldots<i_{m},
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$\left[\begin{array}{cccc|c}c_{1} & c_{2} & \cdots & c_{n} & 0 \\ \hline a_{11} & a_{12} & \cdots & a_{1 n} & b_{1} \\ \vdots & \vdots & \ddots & \vdots & \\ a_{m 1} & a_{m 2} & \cdots & a_{m n} & b_{m}\end{array}\right]$ we will refer to the part above the horizontal line as the upper part and to the other as the lower part,
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\mathcal{B}=\left\{i_{1}, \ldots, i_{m}\right\}, i_{1}<i_{2}<\ldots<i_{m}
$$

3) using elementary row operations (adding or subtracting the upper row from rows in the lower part is not allowed) bring the simplex tableau to the form

## Simplex Method

$\left[\begin{array}{ccccccccccc|c}1 & & i_{1} & & i_{2} & & i_{m-1} & & i_{m} & & n \\ c_{1}^{\prime} & & 0 & & 0 & & 0 & & 0 & & c_{n}^{\prime} & c^{\prime} \\ \hline a_{11}^{\prime} & \ldots & 1 & \ldots & 0 & \ldots \ldots & 0 & \ldots & 0 & \ldots & a_{1 n}^{\prime} & b_{1}^{\prime} \\ a_{21}^{\prime} & \ldots & 0 & \ldots & 1 & \ldots \ldots & 0 & \ldots & 0 & \ldots & a_{2 n}^{\prime} & b_{2}^{\prime} \\ a_{31}^{\prime} & \ldots & 0 & \ldots & 0 & \ldots \ldots & 0 & \ldots & 0 & \ldots & a_{3 n}^{\prime} & b_{3}^{\prime} \\ \vdots & & \vdots & & \vdots & \ddots & \vdots & & \vdots & & \vdots & \vdots \\ a_{(m-2) 1}^{\prime} & \ldots & 0 & \ldots & 0 & \ldots \ldots & 0 & \ldots & 0 & \ldots & a_{(m-2) n}^{\prime} & b_{m-2}^{\prime} \\ a_{(m-1) 1}^{\prime} & \ldots & 0 & \ldots & 0 & \ldots \ldots & 1 & \ldots & 0 & \ldots & a_{(m-1) n}^{\prime} & b_{m-1}^{\prime} \\ a_{m 1}^{\prime} & \ldots & 0 & \ldots & 0 & \ldots \ldots & 0 & \ldots & 1 & \ldots & a_{m n}^{\prime} & b_{m}^{\prime}\end{array}\right]$

## Simplex Method

$\left[\begin{array}{ccccccccccc|c}1 & & i_{1} & & i_{2} & & i_{m-1} & & i_{m} & & n \\ c_{1}^{\prime} & & 0 & & 0 & & 0 & & 0 & & c_{n}^{\prime} & c^{\prime} \\ \hline a_{11}^{\prime} & \ldots & 1 & \ldots & 0 & \ldots \ldots & 0 & \ldots & 0 & \ldots & a_{1 n}^{\prime} & b_{1}^{\prime} \\ a_{21}^{\prime} & \ldots & 0 & \ldots & 1 & \ldots \ldots & 0 & \ldots & 0 & \ldots & a_{2 n}^{\prime} & b_{2}^{\prime} \\ a_{31}^{\prime} & \ldots & 0 & \ldots & 0 & \ldots \ldots & 0 & \ldots & 0 & \ldots & a_{3 n}^{\prime} & b_{3}^{\prime} \\ \vdots & & \vdots & & \vdots & \ddots & \vdots & & \vdots & & \vdots & \vdots \\ a_{(m-2) 1}^{\prime} & \ldots & 0 & \ldots & 0 & \ldots \ldots & 0 & \ldots & 0 & \ldots & a_{(m-2) n}^{\prime} & b_{m-2}^{\prime} \\ a_{(m-1) 1}^{\prime} & \ldots & 0 & \ldots & 0 & \ldots \ldots & 1 & \ldots & 0 & \ldots & a_{(m-1) n}^{\prime} & b_{m-1}^{\prime} \\ a_{m 1}^{\prime} & \ldots & 0 & \ldots & 0 & \ldots \ldots & 0 & \ldots & 1 & \ldots & a_{m n}^{\prime} & b_{m}^{\prime}\end{array}\right]$
i.e. the submatrix of the lower part of the simplex tableau consisting of columns $i_{1}, \ldots, i_{m}$ is the identity matrix and the coefficients of the objective function corresponding to the basic variables $x_{i_{1}}, \ldots, x_{i_{m}}$ are zero. ${ }^{1}$

## Simplex Method

4) let $s \in\{1, \ldots, n\}$ be such that $c_{s}^{\prime}=\min \left\{c_{1}^{\prime}, c_{2}^{\prime}, \ldots, c_{n}^{\prime}\right\}$, i.e. let $s$ be the number of the column with the smallest coefficient $c_{i}^{\prime}$,

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5) if $c_{s}^{\prime} \geqslant 0$ (i.e. all $c_{i}^{\prime}$ are non-negative) then STOP, $-c^{\prime}$ is the minimal value of the objective function and the optimal solution is $\bar{x}_{\mathcal{B}}$,

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6 ) if the set $\left\{a_{i s}^{\prime} \mid a_{i s}^{\prime}>0, i=1, \ldots, m\right\}$ is empty, i.e. all entries in the lower part of the $s$-th column of the simplex tableau are non-positive then STOP, the objective function attains no minimum on the feasible region,

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6) if the set $\left\{a_{i s}^{\prime} \mid a_{i s}^{\prime}>0, i=1, \ldots, m\right\}$ is empty, i.e. all entries in the lower part of the $s$-th column of the simplex tableau are non-positive then STOP, the objective function attains no minimum on the feasible region,
7) let $r \in\{1, \ldots, m\}$ be given by
$\frac{b_{r}^{\prime}}{a_{r s}^{\prime}}=\min \left\{\left.\frac{b_{i}^{\prime}}{a_{i s}^{\prime}} \right\rvert\, a_{i s}^{\prime}>0, i=1, \ldots, m\right\}$, i.e. let $r$ be the number of the equation in the simplex tableau with the smallest non-negative ratio $\frac{b_{i}^{\prime}}{a_{i s}^{\prime}}$,

## Simplex Method

$$
\begin{aligned}
& \frac{b_{r}^{\prime}}{a_{r s}^{\prime}}=\min \left\{\left.\frac{b_{i}^{\prime}}{a_{i s}^{\prime}} \right\rvert\, a_{i s}^{\prime}>0, i=1, \ldots, m\right\}
\end{aligned}
$$

## Simplex Method

8) the $r$-th element of $\mathcal{B}$ (i.e. $i_{r}$ ) is removed and $s$ enters the basic set $\mathcal{B}$,

## Simplex Method

8) the $r$-th element of $\mathcal{B}$ (i.e. $i_{r}$ ) is removed and $s$ enters the basic set $\mathcal{B}$,
9) go to step 3).

## Example

Now we can redo our first example using simplex tableau.

## Example

Now we can redo our first example using simplex tableau. Recall

$$
\begin{gathered}
-x_{1}-2 x_{2} \longrightarrow \min \\
\left\{\begin{array}{c}
2 x_{1}+x_{2}+x_{3} \\
-x_{1}+3 x_{2}+x_{4}
\end{array}=3\right.
\end{gathered}
$$

$$
\text { and } x_{1}, x_{2}, x_{3}, x_{4} \geqslant 0
$$

## Example

Now we can redo our first example using simplex tableau. Recall

$$
-x_{1}-2 x_{2} \longrightarrow \min
$$

$$
\left\{\begin{aligned}
2 x_{1}+x_{2}+x_{3} & =8 \\
-x_{1}+3 x_{2}+x_{4} & =3
\end{aligned}\right.
$$

and $x_{1}, x_{2}, x_{3}, x_{4} \geqslant 0$.
Choose basic feasible set $\mathcal{B}=\{3,4\}$ and write the simplex tableau:
$\left[\begin{array}{rrrr|r}1 & 2 & 3 & 4 \\ -1 & -2 & 0 & 0 & 0 \\ \hline 2 & 1 & 1 & 0 & 8 \\ -1 & 3 & 0 & 1 & 3\end{array}\right]$

It is already in the form from step 3) (i.e. in the upper row there are zeroes in the 3 -th and 4 -th column and the submatrix of the lower part consisting of columns 3,4 is the identity matrix).

## Example

$$
\left.\begin{array}{rrrrr}
1 & 2 & 3 & 4 & \\
{[-1} & -2 & 0 & 0 & 0 \\
\hline 2 & 1 & 1 & 0 & 8 \\
-1 & 3 & 0 & 1 & 3
\end{array}\right]
$$

The smallest coefficient of the objective function is $c_{2}^{\prime}=-2$ and hence $s=2$.

## Example

$\left.\begin{array}{rrrr|r}1 & 2 & 3 & 4 \\ -1 & -2 & 0 & 0 & 0 \\ {[2} & 1 & 1 & 0 & 8 \\ -1 & 3 & 0 & 1 & 3\end{array}\right]$

The smallest coefficient of the objective function is $c_{2}^{\prime}=-2$ and hence $s=2$.
Compute ratios of the entries in the last column and in the second one.

$$
\begin{aligned}
& 1 \\
& {\left[\begin{array}{llll}
-1 & 2 & 3 & 4 \\
-1 & 0 & 0 & 0 \\
\hline 2 & 1 & 1 & 0 \\
8 \\
-1 & 3 & 0 & 1
\end{array}\right]} \\
& \hline \frac{b_{2}^{\prime}}{a_{s 2}^{\prime}}=\frac{3}{3}=\min \left\{\frac{8}{1}, \frac{3}{3}\right\}
\end{aligned}
$$

## Example

$$
\frac{b_{2}^{\prime}}{a_{s 2}^{\prime}}=\frac{3}{3}=\min \left\{\frac{8}{1}, \frac{3}{3}\right\}
$$

The smallest ratio is provided by the second row so $r=2$. Therefore the second element of $\mathcal{B}=\{3,4\}$ leaves and $s=2$ enters the basic set.

## Example

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\frac{b_{2}^{\prime}}{a_{s 2}^{\prime}}=\frac{3}{3}=\min \left\{\frac{8}{1}, \frac{3}{3}\right\}
$$

The smallest ratio is provided by the second row so $r=2$. Therefore the second element of $\mathcal{B}=\{3,4\}$ leaves and $s=2$ enters the basic set. For $\mathcal{B}=\{2,3\}$ bring the simplex tableau into the form described in step 3).

$$
\begin{gathered}
{\left[\begin{array}{rrrr|r}
1 & 2 & 3 & 4 \\
-1 & -2 & 0 & 0 & 0 \\
\hline 2 & 1 & 1 & 0 & 8 \\
-1 & 3 & 0 & 1 & 3
\end{array}\right] \xrightarrow{r_{2} / 3}\left[\begin{array}{rrrr|r}
1 & 2 & 3 & 4 \\
-1 & -2 & 0 & 0 & 0 \\
-\frac{1}{3} & 1 & 1 & 0 & 8 \\
2 & 0 & \frac{1}{3} & 1
\end{array}\right] \xrightarrow{\substack{r_{0}+2 r_{2} \\
r_{1}-r_{2}}}} \\
{\left[\begin{array}{rrrrrrr}
1 & 2 & 3 & 4 \\
-\frac{5}{3} & 0 & 0 & \frac{2}{3} & 2 \\
\hline \frac{7}{3} & 0 & 1 & -\frac{1}{3} & 7 \\
-\frac{1}{3} & 1 & 0 & \frac{1}{3} & 1
\end{array}\right] \xrightarrow{r_{1} \leftrightarrow r_{2}}\left[\begin{array}{rrrrr|r}
1 & 2 & 3 & 4 \\
\hline \frac{5}{3} & 0 & 0 & \frac{2}{3} & 2 \\
\hline \frac{1}{3} & 1 & 0 & \frac{1}{3} & 1 \\
\frac{7}{3} & 0 & 1 & -\frac{1}{3} & 7
\end{array}\right]}
\end{gathered}
$$

## Example

$$
\begin{aligned}
& \begin{array}{llll}
1 & 2 & 3 & 4
\end{array} \\
& {\left[\begin{array}{rrrr|r}
-\frac{5}{3} & 0 & 0 & \frac{2}{3} & 2 \\
\hline-\frac{1}{3} & 1 & 0 & \frac{1}{3} & 1 \\
\frac{7}{3} & 0 & 1 & -\frac{1}{3} & 7
\end{array}\right]}
\end{aligned}
$$

Now $c_{1}^{\prime}=-\frac{5}{3}<c_{4}^{\prime}=\frac{2}{3}$ hence $s=1$.

## Example

$$
\left.\begin{array}{rrrr|r}
1 & 2 & 3 & 4 & \\
{\left[-\frac{5}{3}\right.} & 0 & 0 & \frac{2}{3} & 2 \\
\hline-\frac{1}{3} & 1 & 0 & \frac{1}{3} & 1 \\
\frac{7}{3} & 0 & 1 & -\frac{1}{3} & 7
\end{array}\right]
$$

Now $c_{1}^{\prime}=-\frac{5}{3}<c_{4}^{\prime}=\frac{2}{3}$ hence $s=1$.
In the first column only one number is positive, that is the smallest ratio is $\frac{7}{7 / 3}$ hence $r=2$. The second element from $\mathcal{B}=\{2,3\}$ leaves and $s=1$ enters the basic set.

## Example

Now $c_{1}^{\prime}=-\frac{5}{3}<c_{4}^{\prime}=\frac{2}{3}$ hence $s=1$.
In the first column only one number is positive, that is the smallest ratio is $\frac{7}{7 / 3}$ hence $r=2$. The second element from $\mathcal{B}=\{2,3\}$ leaves and $s=1$ enters the basic set.
Now $\mathcal{B}=\{1,2\}$.

$$
\begin{gathered}
1 \\
\hline
\end{gathered} \begin{array}{rrrr}
3 & 3 & 4 \\
{\left[\begin{array}{rrrr|r}
-\frac{5}{3} & 0 & 0 & \frac{2}{3} & 2 \\
\hline-\frac{1}{3} & 1 & 0 & \frac{1}{3} & 1 \\
\frac{7}{3} & 0 & 1 & -\frac{1}{3} & 7
\end{array}\right] \xrightarrow{\stackrel{\substack{3 \\
7} 2}{ } r_{2} r_{2}}\left[\begin{array}{rrrrr}
1 & 2 & 3 & 4 \\
-\frac{5}{3} & 0 & 0 & \frac{2}{3} & 2 \\
1 & 0 & \frac{3}{7} & -\frac{1}{7} & 3 \\
-\frac{1}{3} & 1 & 0 & \frac{1}{3} & 1
\end{array}\right]}
\end{array}
$$

## Example

Since $c_{i}^{\prime} \geqslant 0$ for $i=1,2,3,4$ we have arrived at an optimal solution which is $\bar{x}_{\{1,2\}}=(3,2,0,0)$ and the minimal value is -7 .

## Remarks

i) in step 2) one can guess a basic feasible set or solve an auxiliary linear programming problem to find one,

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## Remarks

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iv) if all elements in the lower part of the $s$-th column are non-positive (step 6)), we can increase arbitrarily the variable $x_{s}$ staying in the feasible region while decreasing the objective function,

## Remarks

i) in step 2) one can guess a basic feasible set or solve an auxiliary linear programming problem to find one,
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iii) in step 4), choosing the smallest (negative) value of $c_{s}^{\prime}$ implies that we do not increase the objective function,
iv) if all elements in the lower part of the $s$-th column are non-positive (step 6)), we can increase arbitrarily the variable $x_{s}$ staying in the feasible region while decreasing the objective function,
v) at any step the objective function is equal to

$$
f\left(\left(x_{1}, \ldots, x_{n}\right)\right)=c_{1}^{\prime} x_{1}+\ldots+c_{n}^{\prime} x_{n}-c^{\prime}
$$

where $c_{i_{j}}^{\prime}=0$ for $j=1, \ldots, m$ (i.e. $c_{i}^{\prime}=0$ for $i \in \mathcal{B}$ ).

## Remarks



Move terms involving $x_{s}$ to the right hand side of all equations. Set $x_{i}=0$ for $i \notin \mathcal{B} \cup\{s\}$. For any positive value of $x_{s}$ the system of linear equations in variables $x_{i_{1}}, \ldots, x_{i_{m}}$ has a non-negative solution.

## Remarks

$$
\left.\begin{array}{ccccccccccc|c}
1 & & i_{1} & & s & & i_{m-1} & & i_{m} & & n \\
c_{1}^{\prime} & & 0 & & c_{s}^{\prime} & & 0 & & 0 & & c_{n}^{\prime} & c^{\prime} \\
\hline a_{11}^{\prime} & \ldots & 1 & \ldots & a_{1 s}^{\prime} & \ldots \ldots & 0 & \ldots & 0 & \ldots & a_{1 n}^{\prime} & b_{1}^{\prime} \\
a_{21}^{\prime} & \ldots & 0 & \ldots & a_{2 s}^{\prime} & \ldots \ldots & 0 & \ldots & 0 & \ldots & a_{2 n}^{\prime} & b_{2}^{\prime} \\
a_{31}^{\prime} & \ldots & 0 & \ldots & a_{3 s}^{\prime} & \ldots \ldots & 0 & \ldots & 0 & \ldots & a_{3 n}^{\prime} & b_{3}^{\prime} \\
\vdots & & \vdots & & \vdots & \ddots & \vdots & & \vdots & & \vdots & \vdots \\
a_{(m-2) 1}^{\prime} & \ldots & 0 & \ldots & a_{(m-2) s}^{\prime} & \ldots \ldots & 0 & \ldots & 0 & \ldots & a_{(m-2) n}^{\prime} & b_{m-2}^{\prime} \\
a_{(m-1) 1}^{\prime} & \ldots & 0 & \ldots & a_{(m-1) s}^{\prime} & \ldots \ldots & 1 & \ldots & 0 & \ldots & a_{(m-1) n}^{\prime} & b_{m-1}^{\prime} \\
a_{m 1}^{\prime} & \ldots & 0 & \ldots & a_{m s}^{\prime} & \ldots \ldots & 0 & \ldots & 1 & \ldots & a_{m n}^{\prime} & a_{m}^{\prime}
\end{array}\right]
$$

Move terms involving $x_{s}$ to the right hand side of all equations. Set $x_{i}=0$ for $i \notin \mathcal{B} \cup\{s\}$. For any positive value of $x_{s}$ the system of linear equations in variables $x_{i_{1}}, \ldots, x_{i_{m}}$ has a non-negative solution. That is, by increasing $x_{s}$ we decrease the value of the objective function.

## Remarks - Global Minimum

If $c_{i}^{\prime} \geqslant 0$ for $i \notin \mathcal{B}$ it is easy to see that $-c^{\prime}$ is the global minimum (attained at $\bar{x}_{\mathcal{B}}$ ). If $x=\left(x_{1}, \ldots, x_{n}\right) \in X$ is any other feasible solution then

$$
f(x)=c^{\prime \top} x-c^{\prime}=\sum_{i \notin \mathcal{B}} c_{i}^{\prime} x_{i}-c^{\prime}
$$

while

$$
f\left(\bar{x}_{\mathcal{B}}\right)=c^{\prime \top} \bar{X}_{\mathcal{B}}-c^{\prime}=-c^{\prime}
$$

Therefore, if for some $i \notin \mathcal{B}$ we have $x_{i}>0$ then

$$
f\left(\bar{x}_{\mathcal{B}}\right)=-c^{\prime} \leqslant c^{\prime \top} x-c^{\prime}=f(x) .
$$

Otherwise, i.e. if $x_{i}=0$ for all $i \notin \mathcal{B}$ then $x=\bar{x}_{\mathcal{B}}$.

## Remarks - New Set is Basic

The determinant of square submatrix consisting of columns $s, i_{1}, \ldots, i_{r-1}, r_{r+1}, \ldots, i_{m}$ is equal to $\pm a_{r s} \neq 0$ (by definition $\left.a_{r s}>0\right)$.

## Example

Maximize the value $x_{1}+2 x_{2}$ under the constraints

$$
\left\{\begin{aligned}
& x_{1} \geqslant 0 \\
& x_{2} \geqslant 0 \\
&-x_{1}+x_{2} \leqslant 1
\end{aligned}\right.
$$

## Example

Maximize the value $x_{1}+2 x_{2}$ under the constraints

$$
\left\{\begin{aligned}
x_{1} & \geqslant 0 \\
x_{2} & \geqslant 0 \\
-x_{1} & +x_{2} \leqslant 1
\end{aligned}\right.
$$

The standard form of this linear programming problem is $f\left(x_{1}, x_{2}, x_{3}\right)=-x_{1}-2 x_{2} \longrightarrow$ min under the constraints

$$
\left\{-x_{1}+x_{2}+x_{3}=1, x_{1}, x_{2}, x_{3} \geqslant 0\right.
$$

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$$
\left\{-x_{1}+x_{2}+x_{3}=1, x_{1}, x_{2}, x_{3} \geqslant 0\right.
$$

Build the simplex tableau

$$
\left[\begin{array}{rrr|r}
1 & 2 & 3 & \\
-1 & -2 & 0 & 0 \\
\hline-1 & 1 & 1 & 1
\end{array}\right]
$$

## Example



$$
\operatorname{maximize} x_{1}+2 x_{2}
$$

$$
\left\{\begin{array}{l}
x_{1} \geqslant 0 \\
x_{2} \geqslant 0 \\
-x_{1}+x_{2} \leqslant 1
\end{array}\right.
$$

## Example



$$
\operatorname{maximize} x_{1}+2 x_{2}
$$

$$
\left\{\begin{array}{l}
x_{1} \geqslant 0 \\
x_{2} \geqslant 0 \\
-x_{1}+x_{2} \leqslant 1
\end{array}\right.
$$

## Example


$\operatorname{maximize} x_{1}+2 x_{2}$

$$
\left\{\begin{array}{c}
x_{1} \geqslant 0 \\
x_{2} \geqslant 0 \\
-x_{1}+x_{2} \leqslant 1
\end{array}\right.
$$

## Example


$\operatorname{maximize} x_{1}+2 x_{2}$

$$
\left\{\begin{array}{c}
x_{1} \geqslant 0 \\
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\left\{\begin{array}{c}
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\left\{\begin{array}{c}
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## Example


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\left\{\begin{array}{c}
x_{1} \geqslant 0 \\
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$$

## Example


$\operatorname{maximize} x_{1}+2 x_{2}$
$\left\{\begin{array}{l}x_{1} \geqslant 0 \\ x_{2} \geqslant 0 \\ -x_{1}+x_{2} \leqslant 1\end{array}\right.$
no optimal solution

## Example

Let $\mathcal{B}=\{3\}$ be a basic feasible set.
$\left[\begin{array}{rrr|r}1 & 2 & 3 & \\ -1 & -2 & 0 & 0 \\ \hline-1 & 1 & 1 & 1\end{array}\right]$

## Example

Let $\mathcal{B}=\{3\}$ be a basic feasible set.


Then $s=2$ since $c_{2}^{\prime}=-2<-1=c_{1}^{\prime}$. In the second column, in the lower part, there is only one positive element therefore $r=1$.

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Then $s=2$ since $c_{2}^{\prime}=-2<-1=c_{1}^{\prime}$. In the second column, in the lower part, there is only one positive element therefore $r=1$.
The new basic set is $\mathcal{B}=\{2\}$.

$$
\left.\left.\begin{array}{rrr|}
1 & 2 & 3 \\
-1 & -2 & 0 \\
0 & 0 \\
\hline-1 & 1 & 1
\end{array} \right\rvert\, 1\right] ~ \xrightarrow{r_{0}+2 r_{1}}\left[\begin{array}{rrrr}
1 & 2 & 3 & \\
-3 & 0 & 2 & 2 \\
{[-1} & 1 & 1 & 1
\end{array}\right]
$$

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The new basic set is $\mathcal{B}=\{2\}$.

$$
\left.\left.\begin{array}{rrr}
1 & 2 & 3 \\
-1 & -2 & 0 \\
\hline-1 & 1 & 1
\end{array} \right\rvert\, 1\right]\left[\begin{array}{l}
0 \\
\hline-r_{0}+2 r_{1}
\end{array}\left[\begin{array}{rrrr}
1 & 2 & 3 \\
-3 & 0 & 2 & 2 \\
{[-1} & 1 & 1 & 1
\end{array}\right]\right.
$$

Then $s=1$ and in the first column, in the lower part, all entries are non-positive. Therefore the objective function does not admit its minimum over the feasible region. In other words, there is no optimal solution.

## Example

To see this, set $x_{i}=0$ for $i \notin \mathcal{B} \cup\{s\}=\{1,2\}$, i.e. $x_{3}=0$.

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$$
x_{2}=1+x_{1},
$$

where the objective function is of the form

$$
f\left(\left(x_{1}, x_{2}, x_{3}\right)\right)=-3 x_{1}+2 x_{3}-2=-3 x_{1}-2 .
$$

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$$

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$$
f\left(\left(x_{1}, x_{2}, x_{3}\right)\right)=-3 x_{1}+2 x_{3}-2=-3 x_{1}-2 .
$$

When $x_{1}$ grows to $+\infty$ the objective function decreases to $-\infty$.

## How to Find A Basic Feasible Set?

Given a linear programming problem in the standard form $f\left(x_{1}, \ldots, x_{n}\right)=c_{1} x_{1}+\ldots+c_{n} x_{n} \longrightarrow \min$ under the constraints $A x=b, x \geqslant 0$ where

$$
A=\left[\begin{array}{cccc}
a_{11} & a_{12} & \cdots & a_{1 n} \\
\vdots & \vdots & \ddots & \vdots \\
a_{m 1} & a_{m 2} & \cdots & a_{m n}
\end{array}\right], x=\left[\begin{array}{c}
x_{1} \\
\vdots \\
x_{n}
\end{array}\right], b=\left[\begin{array}{c}
b_{1} \\
\vdots \\
b_{m}
\end{array}\right]
$$

with $b \geqslant 0$ introduce auxiliary variables $y_{1}, \ldots, y_{m}$ and consider a linear programming problem in $\mathbb{R}^{n+m}$ in the standard form

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$$
A=\left[\begin{array}{cccc}
a_{11} & a_{12} & \cdots & a_{1 n} \\
\vdots & \vdots & \ddots & \vdots \\
a_{m 1} & a_{m 2} & \cdots & a_{m n}
\end{array}\right], x=\left[\begin{array}{c}
x_{1} \\
\vdots \\
x_{n}
\end{array}\right], b=\left[\begin{array}{c}
b_{1} \\
\vdots \\
b_{m}
\end{array}\right]
$$

with $b \geqslant 0$ introduce auxiliary variables $y_{1}, \ldots, y_{m}$ and consider a linear programming problem in $\mathbb{R}^{n+m}$ in the standard form $g\left(\left(x_{1}, \ldots, x_{n}, y_{1}, \ldots, y_{m}\right)\right)=y_{1}+\ldots+y_{m} \longrightarrow \min$ under the constraints $A^{\prime} x^{\prime}=b, x^{\prime} \geqslant 0$ where

$$
A^{\prime}=\left[A \mid I_{m}\right] \in M(m \times(n+m) ; \mathbb{R}) \text { and } x^{\prime}=\left[\begin{array}{c}
x_{1} \\
\vdots \\
x_{n} \\
y_{1} \\
\vdots \\
y_{m}
\end{array}\right]
$$

## How to Find A Basic Feasible Set?

where $I_{m} \in M(m \times m ; \mathbb{R})$ is $m$-by- $m$ identity matrix.

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If the minimum of the function $g$ is non-zero then the feasible region of the original problem is empty (there are no vertices).

## How to Find A Basic Feasible Set?

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If the minimum of the function $g$ is non-zero then the feasible region of the original problem is empty (there are no vertices).

Otherwise, the feasible region is non-empty and $y_{1}=\ldots=y_{m}=0$. Let $\mathcal{B}$ be the basic feasible set corresponding to an optimal solution of the auxiliary problem.

## How to Find A Basic Feasible Set? (continued)

There are two separate cases:
i) $\mathcal{B} \subset\{1, \ldots, n\}$, i.e. the basic feasible set $\mathcal{B}$ is also a basic feasible set of the original problem,

## How to Find A Basic Feasible Set? (continued)

There are two separate cases:
i) $\mathcal{B} \subset\{1, \ldots, n\}$, i.e. the basic feasible set $\mathcal{B}$ is also a basic feasible set of the original problem,
ii) $\mathcal{B} \not \subset\{1, \ldots, n\}$ that is $i_{m}=n+I \geqslant n+1$, i.e. $y_{l}$ is a basic variable, then there exists $a_{l j}^{\prime} \neq 0$ for some $j \in\{1, \ldots, n\}, j \notin \mathcal{B}$ (where $a_{i j}^{\prime}$ refer to the terms of the simplex tableau of the form from point 3) of the algorithm). This implies that $j \notin \mathcal{B}$, i.e. $x_{j}=y_{l}=0$ in the basic solution, and the set $\mathcal{B}^{\prime}=(\mathcal{B} \cup\{j\})-\{n+/\}$ is also a basic feasible set of the auxiliary problem with $\bar{x}_{\mathcal{B}}=\bar{x}_{\mathcal{B}^{\prime}}$.

## How to Find A Basic Feasible Set? (continued)

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If $a_{l j}^{\prime}=0$ for all $j \in\{1, \ldots, n\}$ then $r(A)<m$ which contradicts the assumption.

Repeating step ii) followed with point 3) of the algorithm one can make all auxiliary variables non-basic.

## Example

Find a basic feasible solution of the problem

$$
\left\{\begin{array}{r}
x_{1}+x_{2} \geqslant 4 \\
-3 x_{1}+2 x_{2} \geqslant 8 \\
x_{1}-x_{2} \leqslant 0
\end{array}\right.
$$

After putting it into standard form we use the above method starting from $\mathcal{B}=\{6,7,8\}$.

$$
\begin{aligned}
& {\left[\begin{array}{rrrrrrrr|r}
0 & 0 & 0 & 0 & 0 & 1 & 1 & 1 & 0 \\
\hline 1 & 1 & -1 & 0 & 0 & 1 & 0 & 0 & 4 \\
-3 & 2 & 0 & -1 & 0 & 0 & 1 & 0 & 8 \\
1 & -1 & 0 & 0 & 1 & 0 & 0 & 1 & 0
\end{array}\right] \longrightarrow} \\
& s=2, r=1, \mathcal{B}=\{2,7,8\} \\
& {\left[\begin{array}{rrrrrrrr|r}
1 & -2 & 1 & 1 & -1 & 0 & 0 & 0 & -12 \\
\hline 1 & 1 & -1 & 0 & 0 & 1 & 0 & 0 & 4 \\
-3 & 2 & 0 & -1 & 0 & 0 & 1 & 0 & 8 \\
1 & -1 & 0 & 0 & 1 & 0 & 0 & 1 & 0
\end{array}\right] \longrightarrow}
\end{aligned}
$$

## Example (continued)

$$
\begin{aligned}
& \mathcal{B}=\{2,7,8\} \\
& \qquad\left[\begin{array}{rrrrrrrr|r}
3 & 0 & -1 & 1 & -1 & 2 & 0 & 0 & -4 \\
\hline 1 & 1 & -1 & 0 & 0 & 1 & 0 & 0 & 4 \\
-5 & 0 & 2 & -1 & 0 & -2 & 1 & 0 & 0 \\
2 & 0 & -1 & 0 & 1 & 1 & 0 & 1 & 4
\end{array}\right] \longrightarrow \\
& \\
& \qquad\left[\begin{array}{rrrrrrrr|r}
\frac{1}{2} & 0 & 0 & \frac{1}{2} & -1 & 1 & \frac{1}{2} & 0 & -4 \\
\hline-\frac{3}{2} & 1 & 0 & -\frac{1}{2} & 0 & 0 & \frac{1}{2} & 0 & 4 \\
-\frac{5}{2} & 0 & 1 & -\frac{1}{2} & 0 & -1 & \frac{1}{2} & 0 & 0 \\
-\frac{1}{2} & 0 & 0 & -\frac{1}{2} & 1 & 0 & \frac{1}{2} & 1 & 4
\end{array}\right] \xrightarrow{r_{0}+r_{3}} \\
& s=5, r=3, \mathcal{B}=\{2,3,5\}
\end{aligned}
$$

## Example (continued)

$\mathcal{B}=\{2,3,5\}$

$$
\left[\begin{array}{rrrrrrrr|r}
0 & 0 & 0 & 0 & 0 & 1 & 1 & 1 & 0 \\
\hline-\frac{3}{2} & 1 & 0 & -\frac{1}{2} & 0 & 0 & \frac{1}{2} & 0 & 4 \\
-\frac{5}{2} & 0 & 1 & -\frac{1}{2} & 0 & -1 & \frac{1}{2} & 0 & 0 \\
-\frac{1}{2} & 0 & 0 & -\frac{1}{2} & 1 & 0 & \frac{1}{2} & 1 & 4
\end{array}\right]
$$

Since the minimum is equal to 0 , the set $\mathcal{B}=\{2,3,5\}$ is basic feasible for the original problem too (and it corresponds to the vertex $\bar{x}_{\mathcal{B}}=(0,4,0,0,4)$ of the original problem and to the vertex $\bar{x}_{\mathcal{B}}^{\prime}=(0,4,0,0,4,0,0,0)$ of the auxiliary problem). Note that for the sake of brevity most elementary row operations were omitted.

## Degenerate Linear Programming Problem

## Definition

A linear programming problem in the standard form is called non-degenerate if for each basic feasible set $\mathcal{B}$

$$
x_{i}>0 \text { for } i \in \mathcal{B},
$$

where

$$
\bar{x}_{\mathcal{B}}=\left(x_{1}, \ldots, x_{n}\right) .
$$

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## Proposition

For a non-degenerate linear programming problem simplex metod stops after a finite number of steps.

Proof.
There is a finite number of basic feasible solutions and with each step of the algorithm the objective function strictly decreases.

## Cycling

The following example comes from the MIT OpenCourseWare Optimization Methods in Management Science/Operations Research.

$$
\mathcal{B}_{1}=\{5,6,7\}, s=1, r=1
$$

$$
\left[\begin{array}{rrrrrrr|r}
-\frac{3}{4} & 20 & -\frac{1}{2} & 6 & 0 & 0 & 0 & 0 \\
\hline \frac{1}{4} & -8 & -1 & 9 & 1 & 0 & 0 & 0 \\
\frac{1}{2} & -12 & -\frac{1}{2} & 3 & 0 & 1 & 0 & 0 \\
0 & 0 & 0 & 1 & 0 & 0 & 1 & 1
\end{array}\right]
$$

$\mathcal{B}_{2}=\{1,6,7\}, s=2, r=2$

$$
\left[\begin{array}{rrrrrrr|r}
0 & -4 & -\frac{7}{2} & 33 & 3 & 0 & 0 & 0 \\
\hline 1 & -32 & -4 & 36 & 4 & 0 & 0 & 0 \\
0 & 4 & \frac{3}{2} & -15 & -2 & 1 & 0 & 0 \\
0 & 0 & 0 & 1 & 0 & 0 & 1 & 1
\end{array}\right] \rightarrow
$$

## Cycling (continued)

$$
\begin{aligned}
& \mathcal{B}_{3}=\{1,2,7\}, s=3, r=1 \\
& \qquad\left[\begin{array}{rrrrrrr|r}
0 & 0 & -2 & 18 & 1 & 1 & 0 & 0 \\
\hline 1 & 0 & 8 & -84 & -12 & 8 & 0 & 0 \\
0 & 1 & \frac{3}{8} & -\frac{15}{4} & -\frac{1}{2} & \frac{1}{4} & 0 & 0 \\
0 & 0 & 0 & 1 & 0 & 0 & 1 & 1
\end{array}\right] \longrightarrow
\end{aligned}
$$

$$
\mathcal{B}_{4}=\{2,3,7\}, s=4, r=1
$$

$$
\left[\begin{array}{rrrrrrr|r}
\frac{1}{4} & 0 & 0 & -3 & -2 & 3 & 0 & 0 \\
\hline-\frac{3}{64} & 1 & 0 & \frac{3}{16} & \frac{1}{16} & -\frac{1}{8} & 0 & 0 \\
\frac{1}{8} & 0 & 1 & -\frac{21}{2} & -\frac{3}{2} & 1 & 0 & 0 \\
0 & 0 & 0 & 1 & 0 & 0 & 1 & 1
\end{array}\right] \longrightarrow
$$

## Cycling (continued)

$$
\mathcal{B}_{5}=\{3,4,7\}, s=5, r=1
$$

$$
\left[\begin{array}{rrrrrrr|r}
-\frac{1}{2} & 16 & 0 & 0 & -1 & 1 & 0 & 0 \\
\hline-\frac{5}{2} & 56 & 1 & 0 & 2 & -6 & 0 & 0 \\
-\frac{1}{4} & \frac{16}{3} & 0 & 1 & \frac{1}{3} & -\frac{2}{3} & 0 & 0 \\
\frac{1}{4} & -\frac{16}{3} & 0 & 0 & -\frac{1}{3} & \frac{2}{3} & 1 & 1
\end{array}\right] \longrightarrow
$$

$$
\mathcal{B}_{6}=\{4,5,7\}, s=6, r=1
$$

$$
\left[\begin{array}{rrrrrrr|r}
-\frac{7}{4} & 44 & \frac{1}{2} & 0 & 0 & -2 & 0 & 0 \\
\hline \frac{1}{6} & -4 & -\frac{1}{6} & 1 & 0 & \frac{1}{3} & 0 & 0 \\
-\frac{5}{4} & 28 & \frac{1}{2} & 0 & 1 & -3 & 0 & 0 \\
-\frac{1}{6} & 4 & \frac{1}{6} & 0 & 0 & -\frac{1}{3} & 1 & 1
\end{array}\right]
$$

## Cycling (continued)

$$
\begin{aligned}
\mathcal{B}_{7}=\mathcal{B}_{1} & =\{5,6,7\}, s=1, r=1 \\
& {\left[\begin{array}{rrrrrrr|r}
-\frac{3}{4} & 20 & -\frac{1}{2} & 6 & 0 & 0 & 0 & 0 \\
\hline \frac{1}{4} & -8 & -1 & 9 & 1 & 0 & 0 & 0 \\
\frac{1}{2} & -12 & -\frac{1}{2} & 3 & 0 & 1 & 0 & 0 \\
0 & 0 & 0 & 1 & 0 & 0 & 1 & 1
\end{array}\right] \longrightarrow \cdots }
\end{aligned}
$$

which is the same basic set we started with, i.e. cycling occurs.

## Bland's Rule

## Proposition (Bland's rule)

With the following rules the simplex algorithm always stops.
i) $s=\min \left\{i \mid c_{i}^{\prime}<0\right\}$ (choose the leftmost column with negative entry in the zeroth row),

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ii) if $\frac{b_{t}^{\prime}}{a_{t s}^{\prime}}=\min \left\{\left.\frac{b_{i}^{\prime}}{a_{i s}^{\prime}} \right\rvert\, a_{\text {is }}^{\prime}>0, i=1, \ldots, m\right\}$ then $r=\min \left\{i \left\lvert\, \frac{b_{t}^{\prime}}{a_{\text {ts }}}=\frac{b_{i}^{\prime}}{a_{i s}^{\prime}}\right.\right\}$ (choose the topmost row with the smallest ratio).

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## Proof.

Assume on the contrary, with the Bland's rule cycling occurs and there is a sequence of basic feasible solutions

$$
\mathcal{B}_{1} \rightarrow \mathcal{B}_{2} \rightarrow \ldots \rightarrow \mathcal{B}_{1} \rightarrow \mathcal{B}_{1} .
$$

It follows that the objective function does not decrease and each entering variable is equal to 0 (i.e. the basic feasible solution $\bar{x}_{\mathcal{B}_{i}}$ remain constant).

## Bland's Rule (continued)

## Proof.

We call a variable $x_{i}$ fickle if $x_{i} \in B_{j}$ and $x_{i} \notin B_{j^{\prime}}$ for some $1 \leqslant j, j^{\prime} \leqslant I$. Let $x_{t}$ will be the fickle variable with the largest possible $t$. Let $1 \leqslant f \leqslant l$ be such number that

$$
t=i_{p} \in B_{f}=\left\{i_{1}, \ldots, i_{m}\right\}, \quad t \notin B_{f+1},
$$

that is $x_{t}$ leaves the basic set $B_{f}$ (where by convention $I+1$ means 1 ). Let $c_{j}^{\prime}, c^{\prime}, b_{i}^{\prime}, a_{i j}^{\prime}$ refer to the data of the simplex tableau from step 3) of the simplex algorithm for the basic feasible set $B_{f}$. Let $s \in B_{f+1} \backslash B_{f}$ be the entering variable in the step $B_{f} \rightarrow B_{f+1}$. Therefore

$$
c_{s}^{\prime}<0, \text { and } s<t
$$

Since $t$ leaves $B_{f}$ (and $x_{t}$ is fickle)

$$
a_{p s}^{\prime}>0, \quad b_{p}^{\prime}=0
$$

Since the $p$-th basic variable leaves, i.e. $x_{i_{p}}=x_{t}$ the $p$-th ratio is the smallest one. As $x_{t}$ was fickle so $b_{p}^{\prime}=0$.

## Bland's Rule (continued)

## Proof.

At some step the variable $x_{t}$ reenters some basic feasible set. Let $B_{g}$ be a basic feasible set such that $t \in B_{g+1} \backslash B_{g}$, i.e. $x_{t}$ is the entering variable in the step $\mathcal{B}_{g} \rightarrow \mathcal{B}_{g+1}$. Let $c_{j}^{*}, c^{*}, b_{i}^{*}, a_{i j}^{*}$ refer to the data of the simplex tableau from step 3) of the simplex algorithm for the basic feasible set $B_{g}$. Therefore

$$
c_{t}^{*}<0
$$

Consider a family of (possibly infeasible) solutions of the system $A x=b$

$$
\left\{\begin{aligned}
x_{s} & =y, \\
x_{i} & =0 \text { for } i \notin B_{f} \cup\{s\}, \\
x_{i_{k}} & =b_{k}^{\prime}-a_{k s}^{\prime} y \text { for } i_{k} \in B_{f} .
\end{aligned}\right.
$$

## Bland's Rule (continued)

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\end{aligned}\right.
$$

Since two expressions for the objective function are the same on the set of all solutions $A x=b$ (without the assumption $x \geqslant 0$ ), for any $y \in \mathbb{R}$

$$
c_{s}^{\prime} y-c^{\prime}=c_{s}^{*} y+\sum_{\substack{k \notin B_{g} \\ k \neq s}} c_{k}^{*} x_{k}-c^{*}=c_{s}^{*} y+\sum_{i_{k} \in B_{f} \backslash B_{g}} c_{i_{k}}^{*}\left(b_{k}^{\prime}-a_{k s}^{\prime} y\right)-c^{*},
$$

## Bland's Rule (continued)

## Proof.

By comparing the left hand side (objective function expressed with the data for $B_{f}$ ) with the right hand side (objective function expressed with the data for $B_{g}$ with values given by the family, in particular $x_{i}=0$ for $\left.i \notin B_{f} \cup\{s\}\right)$

$$
c_{s}^{\prime} y-c^{\prime}=c_{s}^{*} y+\sum_{i_{k} \in B_{f} \backslash B_{g}} c_{i_{k}}^{*}\left(b_{k}^{\prime}-a_{k s}^{\prime} y\right)-c^{*},
$$

and rearranging $\left(c^{\prime}=c^{*}\right.$ as the value of the objective function does not change in the cycle)

$$
\left(c_{s}^{\prime}-c_{s}^{*}+\sum_{i_{k} \in B_{f} \backslash B_{g}} c_{i_{k}}^{*} a_{k s}^{\prime}\right) y=\sum_{i_{k} \in B_{f} \backslash B_{g}} c_{i_{k}}^{*} b_{k}^{\prime},
$$

we see that the right hand side does not depend on $y$ hence the coefficient at $y$ on the left hand side is equal to 0 , i.e.

$$
c_{s}^{\prime}-c_{s}^{*}+\sum_{i_{k} \in B_{f} \backslash B_{g}} c_{i_{k}}^{*} a_{k s}^{\prime}=0
$$

## Bland's Rule (continued)

Proof.
(note that $t \in B_{f} \backslash B_{g}$ ) which gives

$$
c_{s}^{\prime}-c_{s}^{*}+\sum_{i_{k} \in B_{f} \backslash B_{g}} c_{i_{k}}^{*} d_{k s}^{\prime}=0 .
$$

## Bland's Rule (continued)

## Proof.

(note that $t \in B_{f} \backslash B_{g}$ ) which gives

$$
c_{s}^{\prime}-c_{s}^{*}+\sum_{i_{k} \in B_{f} \backslash B_{g}} c_{i_{k}}^{*} a_{k s}^{\prime}=0 .
$$

Since $x_{s}$ is not the entering variable in the step $\mathcal{B}_{g} \rightarrow \mathcal{B}_{g+1}$ and $s<t$ we have $c_{s}^{*} \geqslant 0$ (otherwise, by Bland's rule, $x_{s}$ would enter the set $\mathcal{B}_{g+1}$ ). It was shown before that $c_{s}^{\prime}<0$, therefore for some $i_{q} \in B_{f} \backslash B_{g}$ (i.e. $x_{i_{q}}$ is fickle)

$$
c_{i_{q}}^{*} a_{q s}^{\prime}>0 .
$$

This implies that $c_{i_{q}}^{*} \neq 0$. We have seen that for $t=i_{p}$

$$
c_{i_{p}}^{*}<0 \text { and } a_{p s}^{\prime}>0,
$$

therefore $i_{q} \neq i_{p}=t$.

## Bland's Rule (continued)

## Proof.

By the choice of $t$

$$
i_{q}<t=i_{p}
$$

and $x_{i q}$ is not the entering variable in the step $\mathcal{B}_{g} \rightarrow \mathcal{B}_{g+1}$ (as $x_{t}$ is), hence $c_{i_{q}}^{*}>0$ (by the Bland's rule) and $q<p$ (as $i_{q}<i_{p}$ ). Variable $x_{i_{q}}$ is fickle and we have shown

$$
c_{i_{q}}^{*} a_{q s}^{\prime}>0,
$$

which gives

$$
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c_{i_{q}}^{*} a_{q s}^{\prime}>0,
$$

which gives

$$
a_{q s}^{\prime}>0 \text { and } b_{q}^{\prime}=0 .
$$

This leads to contradiction, as the ratios $\frac{b_{q}^{\prime}}{a_{q s}^{\prime}}=\frac{b_{\rho}^{\prime}}{a_{\rho s}^{\prime}}=0$ are the smallest, therefore, in the step $\mathcal{B}_{f} \rightarrow \mathcal{B}_{f+1}$, the leaving variable should be $x_{i q}$ and not $x_{i_{p}}=x_{t}$.

## Example with Cycling Revisited

Consider the previous example with cycling. Note that for the steps $\mathcal{B}_{1} \rightarrow \ldots \rightarrow \mathcal{B}_{5}$ we have been using the Bland's rule.

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$\mathcal{B}_{5}=\{3,4,7\}, s=1, r=1$

$$
\left[\begin{array}{rrrrrrr|r}
-\frac{1}{2} & 16 & 0 & 0 & -1 & 1 & 0 & 0 \\
\hline-\frac{5}{2} & 56 & 1 & 0 & 2 & -6 & 0 & 0 \\
-\frac{1}{4} & \frac{16}{3} & 0 & 1 & \frac{1}{3} & -\frac{2}{3} & 0 & 0 \\
\frac{1}{4} & -\frac{16}{3} & 0 & 0 & -\frac{1}{3} & \frac{2}{3} & 1 & 1
\end{array}\right] \longrightarrow
$$

Now choose $s=1$ (Bland's rule) instead of $s=5$.

$$
\left[\begin{array}{rrrrrrr|r}
0 & \frac{16}{3} & 0 & 0 & -\frac{5}{3} & \frac{7}{3} & 2 & 2 \\
\hline 1 & -\frac{64}{3} & 0 & 0 & -\frac{4}{3} & \frac{8}{3} & 4 & 4 \\
0 & \frac{8}{3} & 1 & 0 & -\frac{4}{3} & \frac{2}{3} & 10 & 10 \\
0 & 0 & 0 & 1 & 0 & 0 & 1 & 1
\end{array}\right] .
$$

The linear programming problem has no optimal solution.

## Linear Programming Complexity/Klee-Minty Cube

The following linear programming problem may require $2^{n}-1$ steps to finish (when starting from the basic feasible set coresponding to the vertex $(0, \ldots, 0)$ )

$$
\sum_{i=1}^{n} x_{i} \rightarrow \max
$$

with constraints

$$
\begin{cases}x_{1} & \leqslant 2^{1}-1 \\ 2 x_{1}+x_{2} & \leqslant 2^{2}-1 \\ 2 x_{1}+2 x_{2}+x_{3} & \leqslant 2^{3}-1 \\ & \vdots \\ 2 x_{1}+\ldots+2 x_{n-1}+x_{n} & \leqslant 2^{n}-1 \\ x_{1}, \ldots, x_{n} \geqslant 0\end{cases}
$$

This is a variant of so called Klee-Minty cube and comes from T. Kitahara and S. Mizuno.

Klee-Minty Cube for $n=3$

$$
\begin{aligned}
\mathcal{B}_{1}=\{4,5,6\} & s=1, r=1 \\
& {\left[\begin{array}{rrrrrr|r}
-1 & -1 & -1 & 0 & 0 & 0 & 0 \\
\hline 1 & 0 & 0 & 1 & 0 & 0 & 1 \\
2 & 1 & 0 & 0 & 1 & 0 & 3 \\
2 & 2 & 1 & 0 & 0 & 1 & 7
\end{array}\right] }
\end{aligned}
$$

$$
\mathcal{B}_{2}=\{1,5,6\}, s=2, r=2
$$

$$
\left[\begin{array}{rrrrrr|r}
0 & -1 & -1 & 1 & 0 & 0 & 1 \\
\hline 1 & 0 & 0 & 1 & 0 & 0 & 1 \\
0 & 1 & 0 & -2 & 1 & 0 & 1 \\
0 & 2 & 1 & -2 & 0 & 1 & 5
\end{array}\right]
$$

$$
\mathcal{B}_{3}=\{1,2,6\}, s=4, r=1
$$

$$
\left[\begin{array}{rrrrrr|r}
0 & 0 & -1 & -1 & 1 & 0 & 2 \\
\hline 1 & 0 & 0 & 1 & 0 & 0 & 1 \\
0 & 1 & 0 & -2 & 1 & 0 & 1 \\
0 & 0 & 1 & 2 & -2 & 1 & 3
\end{array}\right]
$$

Klee-Minty Cube for $n=3$ (continued)

$$
\mathcal{B}_{4}=\{2,4,6\}, s=3, r=3
$$

$$
\left[\begin{array}{rrrrrr|r}
1 & 0 & -1 & 0 & 1 & 0 & 3 \\
\hline 2 & 1 & 0 & 0 & 1 & 0 & 3 \\
1 & 0 & 0 & 1 & 0 & 0 & 1 \\
-2 & 0 & 1 & 0 & -2 & 1 & 1
\end{array}\right]
$$

$\mathcal{B}_{5}=\{2,3,4\}, s=1, r=3$

$$
\left[\begin{array}{rrrrrr|r}
-1 & 0 & 0 & 0 & -1 & 1 & 4 \\
\hline 2 & 1 & 0 & 0 & 1 & 0 & 3 \\
-2 & 0 & 1 & 0 & -2 & 1 & 1 \\
1 & 0 & 0 & 1 & 0 & 0 & 1
\end{array}\right]
$$

$$
\mathcal{B}_{6}=\{1,2,3\}, s=5, r=2
$$

$$
\left[\begin{array}{rrrrrr|r}
0 & 0 & 0 & 1 & -1 & 1 & 5 \\
\hline 1 & 0 & 0 & 1 & 0 & 0 & 1 \\
0 & 1 & 0 & -2 & 1 & 0 & 1 \\
0 & 0 & 1 & 2 & -2 & 1 & 3
\end{array}\right]
$$

## Klee-Minty Cube for $n=3$ (continued)

$$
\mathcal{B}_{7}=\{1,3,5\}, s=4, r=1
$$

$$
\left[\begin{array}{rrrrrr|r}
0 & 1 & 0 & -1 & 0 & 1 & 6 \\
\hline 1 & 0 & 0 & 1 & 0 & 0 & 1 \\
0 & 2 & 1 & -2 & 0 & 1 & 5 \\
0 & 1 & 0 & -2 & 1 & 0 & 1
\end{array}\right]
$$

$\mathcal{B}_{8}=\{3,4,5\}$

$$
\left[\begin{array}{llllll|l}
1 & 1 & 0 & 0 & 0 & 1 & 7 \\
\hline 2 & 2 & 1 & 0 & 0 & 1 & 7 \\
1 & 0 & 0 & 1 & 0 & 0 & 1 \\
2 & 1 & 0 & 0 & 1 & 0 & 3
\end{array}\right]
$$

the optimal solution is

$$
\bar{x}_{\mathcal{B}_{8}}=(0,0,7,1,3,0),
$$

and $f\left(\bar{x}_{\mathcal{B}_{8}}\right)=7$.

## Klee-Minty Cube for $n=3$ (no Bland's rule)

Remark
Note that using the Bland's rule the algorithm requires less steps, i.e.

$$
\mathcal{B}_{1} \rightarrow \mathcal{B}_{2} \rightarrow \mathcal{B}_{6} \rightarrow \mathcal{B}_{7} \rightarrow \mathcal{B}_{8}
$$

However, there are known examples of exponential complexity for the Bland's rule.

## Better Methods

The interior-point method (or barrier method) can be slower for small examples but for the big ones could be much faster than the simplex method. However, the solution is approximate.

